

# NATIONAL STORAGE REIT

ASX SPOTLIGHT CONFERENCE

3 MARCH 2016

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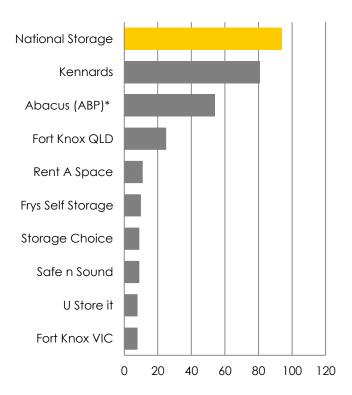
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## **AUSTRALIAN SELF-STORAGE INDUSTRY**



- Originally US market, began in Australia in 1970's
- Alternate use for land awaiting development
- Approx A\$12 billion market in Australia and NZ
- Highly fragmented industry
- Top three brands only have c25% of market
- Demand drivers include change of life events, building/renovating/moving, urban densification, ageing population and online retailing
- Selection drivers include location, convenience, customer service and quality of offer
- Low levels of brand awareness and brand differentiation across the industry
- Supply is constrained by availability of suitable locations, land values and higher/better use

## Australasia Self Storage Industry Ten Largest Owner/Operators



\*ABP centres are branded Storage King

## **TYPICAL SELF STORAGE CENTRE**



















## **NSR OVERVIEW**

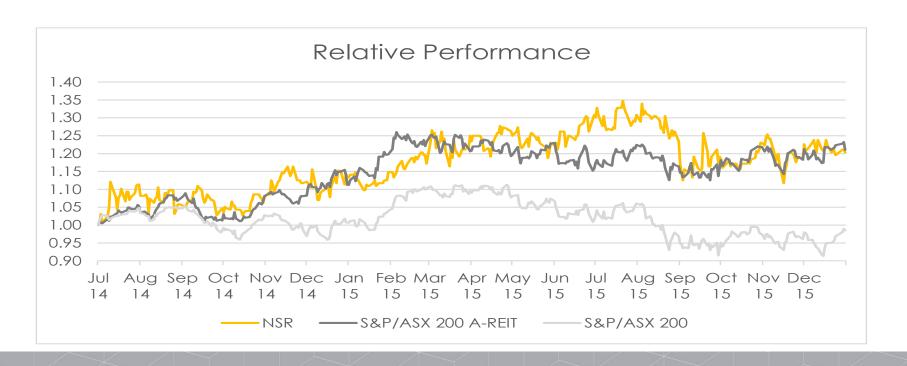


- Australia's first and only listed, fully integrated and internally managed self-storage REIT (S&P/ASX 200)
- IPO December 2013
- Assets under management grown from A\$480m to A\$886m
- 94 centres under ownership, operation or management across Australia and New Zealand, in a highly fragmented industry
- Approximately 1,800 centre across Australia and New Zealand
- Diverse tenant base with over 35,000 customers
- National Storage Management Platform
  - dynamic pricing model
  - experienced operations team drive balance between occupancy and rate per square metre with strong focus on overall growth in revenue
  - marketing
  - contact centre
  - property maintenance
- Developing multiple revenue streams to maximise returns

## **NSR PERFORMANCE**

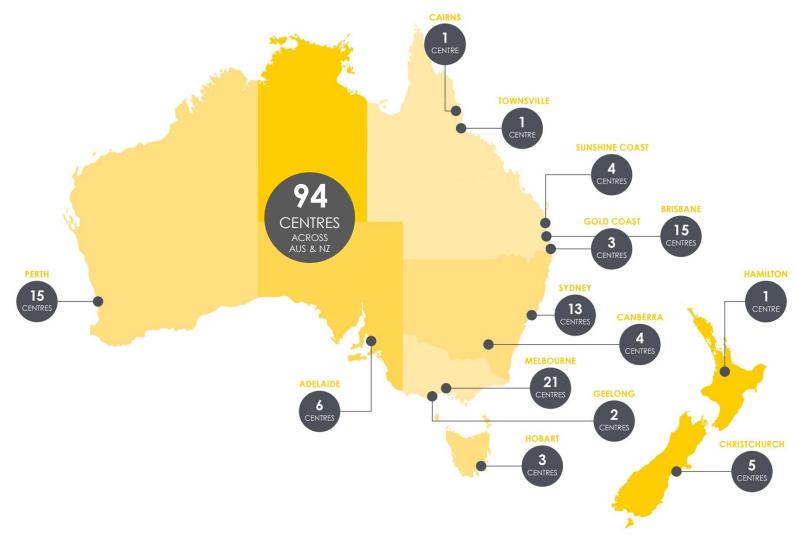


- Number 1 Performing Australian REIT for TSR to 30 June 2015 delivering 39% TSR
- Admitted to the S&P ASX 200 index in June 2015
- Delivered on objectives with significant growth in EPS, underlying earnings, assets under management and NTA
- 20% increase in security price over the eighteen months to 31 December 2015
- Outperformed the ASX:200 index by 20%



## **NATIONAL STORAGE FOOTPRINT**





### **STRATEGY**



### **DEVELOP MULTIPLE REVENUE STREAMS TO MAXIMISE RETURNS**

### **ASSET MANAGEMENT**

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Balance rate and occupancy to achieve dual objectives of organic growth while maximising revenue from portfolio

--

Leverage management platform and economies of scale to extract value

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Drive cost efficiencies across the portfolio

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### **ACQUISITIONS**

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Focus on high quality accretive acquisitions in a fragmented industry

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Strong potential acquisition pipeline in Australia and New Zealand

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### PORTFOLIO, CENTRE AND DEVELOPMENT MANAGEMENT

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Provision of design and development services

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Focus on development in markets where acquisitions are more challenging

-

Australian Prime Storage Fund and Perth Development Portfolio arrangements

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Management of third party centres

# PRODUCT AND INNOVATION

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Exploring opportunities for revenue generation across:

- New sales channels including mini warehousing and logistics solutions
  - Digital strategies
- Expanding ancillary product range

## **ACQUISITIONS:** INDUSTRY GROWTH STRATEGY



### ANNOUNCED ACQUISITIONS

- 94 centres currently under ownership, operation or management across Australia and New Zealand, an increase of 32 from December 2013
- 12 acquisitions for in excess of \$57 million transacted in 1H FY16

### STRATEGIC RATIONALE

- Highly fragmented industry
- Scalable fully-integrated operating platform driving revenue and cost synergies
- Strong acquisition and integration track-record
- Investment guidelines dictate superior locations, proximity to usage drivers and ability to add value

### STRATEGY OUTLOOK

- Evidence of tightening cap rates demonstrated in NSR portfolio yield weighted average primary cap rates at 9.7% on IPO, tightening to 8.4% 1H FY16
- Tightening cap rates now being reflected in wider industry expectations
- Strong potential acquisition pipeline within Australia and New Zealand

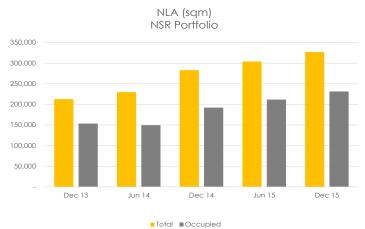
### **VALUE CREATION SPOTLIGHT - DEE WHY**

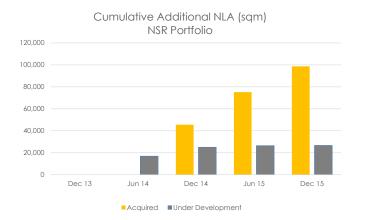


## **ACQUISITIONS – JULY 2014 FORWARD**



| Centre  | Purchase Price         |  |  |  |
|---|------------------------|--|--|--|
| Townsville                                      | \$17.0m                |  |  |  |
| Mulgrave  | \$7.0m                 |  |  |  |
| Moorabbin                                       | \$8.2m                 |  |  |  |
| Wangarra  | \$10.9m                |  |  |  |
| Port Adelaide                                   | \$5.2m                 |  |  |  |
| Hume, Phillip, Mitchell & Queenbeyan            | \$46.5m                |  |  |  |
| Forrestdale                                     | \$11.0m                |  |  |  |
| O'Connor  | \$8.0m                 |  |  |  |
| Richmond, Hawthorn, Glen Iris & South Melbourne | \$48.8m                |  |  |  |
| Dandenong South                                 | \$15.2m                |  |  |  |
| Dee Why   | \$10.4m                |  |  |  |
| Belfast, Opawa, Ferrymead, Hornby & Redwood     | \$21.7m<br>(NZ\$23.0m) |  |  |  |
| Pymble, Camperdown & Seven Hills                | \$11.1m                |  |  |  |
| Frankton  | \$6.9m<br>(NZ\$7.4m)   |  |  |  |
| Earlville                                       | \$9.9m                 |  |  |  |
| Croydon South                                   | \$4.7m                 |  |  |  |
| 27 Acquisitions                                 | \$242.2m               |  |  |  |





Excluding NZ

### **NEW ZEALAND**



- Successful entry into New Zealand market in August 2015
- Acquisition of five centres in Christchurch and one in Hamilton
- 23,000 sqm net lettable area
- 53,000 sqm gross land area
- New Zealand operational structure in place with direct link back to Australian management platform
- Extract value from acquired centres via optimising rate per square metre and driving occupancy
- Opportunity for future expansion/development in Christchurch and Hamilton
- Continue to pursue acquisition opportunities in major population centres, eg Auckland and Wellington



### **HIGHLIGHTS**



### 1H FY 2016

- A-IFRS profit after tax of \$20.6 million
- Underlying earnings\* of \$14.3 million (4.3 cents per security)

### **FY 2016 GUIDANCE**

- FY16 underlying earnings guidance remains unchanged at 8.7 8.8 cents per security (\$29.0m – \$29.5m) representing underlying EPS growth of 6.0% – 7.5% on FY15 (assuming no material changes in market conditions)
- Distribution payout ratio is forecast to remain between 90% 100% of underlying earnings

### **ACHIEVEMENTS - 1H FY 2016**

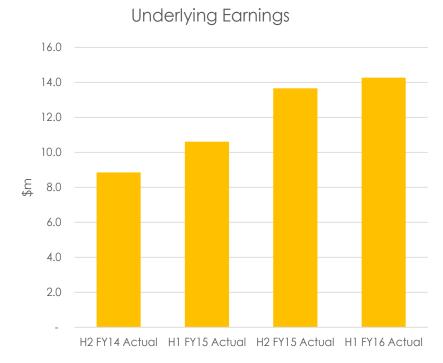
- Underlying earnings up 35% on 1H FY15
- EPS up 13.2% to 4.3 cents per security on 1H FY15
- Established (IPO) portfolio EBITDA grew by 4.3% H1 FY16 v H1 FY15
- Successful integration of New Zealand into management platform
- 5% increase in rate per sqm across the total portfolio (excluding developing centres)
- 20% increase in total assets under management to \$886 million
- Portfolio valuation \$569 million, weighted average primary cap rate 8.4%.

<sup>\*</sup> A-IFRS profit after tax less tax benefit (\$0.4 million), Fair value adjustments (\$3.3 million) and Finance lease diminution, presented as fair value adjustments (\$2.6 million)

## SUMMARY AND OUTLOOK



- 1H FY16 underlying earnings of \$14.3 million (4.3 cents per security)
- FY16 underlying earnings guidance
   \$29.0 \$29.5m assuming no material changes in market conditions
- FY16 underlying EPS guidance of 8.7 –
   8.8 cents per security (6.0% 7.5% growth on FY15) assuming no material changes in market conditions
- Benefits from acquisitions continue to flow through to earnings
- Active acquisition pipeline



| Results and Guidance Summary      |  |
|-----------------------------------|--|
| 1H FY16 underlying earnings       | \$14.3 million (4.3 cents per security)      |
| FY16 underlying earnings guidance | \$29.0 - \$29.5m (19 – 22% growth on FY15)   |
| FY16 underlying EPS guidance      | 8.7 – 8.8 cents (6.0% – 7.5% growth on FY15) |



## **THANK YOU**

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# **APPENDIX**

## PORTFOLIO METRICS



| METRICS                              | IPO     |         |         | 31 December 2014 |         |         | 31 December 2015 |         |         |
|--------------------------------------|---------|---------|---------|------------------|---------|---------|------------------|---------|---------|
|                                      | NSR     | MGT     | TOTAL   | NSR              | MGT     | TOTAL   | NSR              | MGT     | TOTAL   |
| Freehold centres                     | 28      | 24      | 52      | 39               | 27      | 66      | 50               | 29      | 79      |
| Leasehold centres                    | 10      | -       | 10      | 10               | -       | 10      | 15               | -       | 15      |
| Total centres                        | 38      | 24      | 62      | 49               | 27      | 76      | 65               | 29      | 94      |
| Freehold NLA (sqm)                   | 163,000 | 117,000 | 281,000 | 234,000          | 129,000 | 363,000 | 277,000          | 141,000 | 418,000 |
| Leasehold NLA (sqm)                  | 49,000  | -       | 49,000  | 49,000           | -       | 49,000  | 73,000           | -       | 73,000  |
| Total NLA (sqm)                      | 212,000 | 117,000 | 330,000 | 283,000          | 129,000 | 412,000 | 350,000          | 141,000 | 491,000 |
| Average NLA                          | 5,600   | 4,900   | 5,300   | 5,800            | 4,700   | 5,400   | 5,400            | 4,900   | 5,200   |
| Storage units                        | 25,000  | 12,000  | 37,000  | 32,000           | 13,000  | 45,000  | 40,000           | 14,000  | 54,000  |
| REVPAM (Excludes developing centres) | \$174   | N/A     | N/A     | \$182            | N/A     | N/A     | \$212            | N/A     | N/A     |
| Assets under management              | \$270m  | \$210m  | \$480m  | \$409m           | \$224m  | \$633m  | \$618m           | \$268m  | \$886m  |
| Weighted average<br>Primary cap rate | 9.70%   | N/A     | N/A     | 9.50%            | N/A     | N/A     | 8.40%            | N/A     | N/A     |

NSR - owned portfolio

MGT – managed centres including Southern Cross
REVPAM – revenue per available square metre