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# Half Year Results and Guidance Update

Rene Sugo, Group CEO

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John Boesen, CTO

26<sup>th</sup> February 2019



## Key Results Summary

All **organic** Key Performance Indicators are performing well on PCP

↑ **25%**

Number portability

↑ **16%**

Wholesale customer growth

↑ **10%**

Virtual PBX customer growth

↑ **24%**

Enterprise & Government margin

NPAT for the half is down on PCP, the company is confident of achieving a full year NPAT of \$11.0m to \$12.0m

H1 results primarily impacted by one-off items:

- Decrease in previously stated Global Wholesale margins of \$4m/annum due to contract unwinds
- TIAB acquisition costs of \$800K, and associated opportunity costs due to transaction delays
- Increase in depreciation due to New Zealand and Singapore network assets coming on-line

# Financial Summary FY19 H1

Reported Result	FY19 H1	FY18 H1	Δ
Revenue	\$98.1m	\$116.7m	-16%
Gross Margin	\$35.8m	\$34.1m	+5%
Gross Margin %	36.5%	29.2%	
EBITDA^	\$9.8m	\$11.6m^	-16%
NPAT	\$3.1m	\$6.1m	-49%
Earnings per share (cents)	4.18	8.30	-50%
Interim dividend per share - fully franked (cents)	2.10	4.30	-51%

- ^EBITDA excludes net interest, non-cash option costs, tax, depreciation and amortisation. (FY18 H1 EBITDA restated to be consistent with this definition)

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# Updated Guidance

Forecast	MNF FY18 Actual	Original FY19 Guidance	Updated FY19 Guidance	Unchanged FY20 Forecast
Margin	\$69.0m	\$86.4m	\$85.0m-\$86.0m	\$100.0m-\$105.0m
EBITDA^	\$24.4m	\$29.1m	\$27.0m-\$28.0m	\$33.0m-\$36.0m
NPAT	\$11.9m	\$12.8m	\$11.0m-\$12.0m	\$15.0m-\$16.5m
NPAT-A	\$13.9m	\$16.1m	\$14.5m-\$15.5m	\$19.5m-\$21.0m
Earnings Per Share (cents)	16.3	17.5	15.0-16.4	20.4-22.4

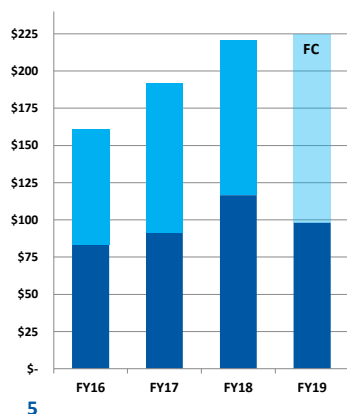
- Guidance updated with new ranges for FY19 due to variables related integration costs around TIAB acquisition.
- Combined FY19 forecast includes 7 months contribution from TIAB and includes funding costs and estimated amortisation expense.
- ^EBITDA excludes net interest, acquisition costs and non-cash option costs.
- NPAT-A adds back all amortisation.

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## REVENUE \$98.1 million

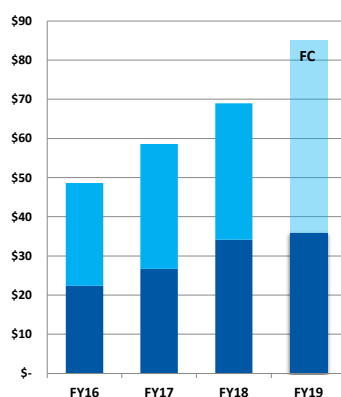
Consolidated group Revenue declined 16% to \$98.1m, with decline attributable to contract unwinds in usage based volumes in Global Wholesale as previously stated by the company.



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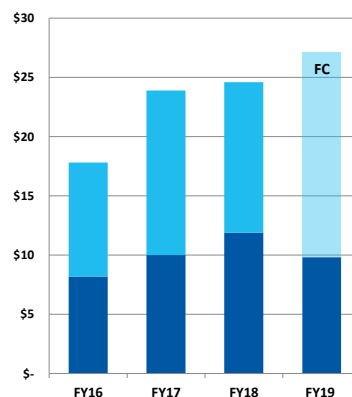
## MARGIN \$35.8 million

Gross Margin increased by 5% to \$35.8m overall, with underlying growth of 12% after Global Wholesale usage adjustment. All other segment margins are growing strongly. Forecast of \$85m for full year.



## EBITDA \$9.8 million

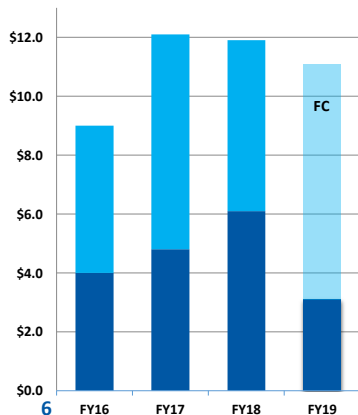
EBITDA declined 16% to \$9.8m attributable to accelerated investment in product development, and impacts of TIAB acquisition delays in first half. Forecast of \$27m to \$28m for full year.



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## NPAT \$3.1 million

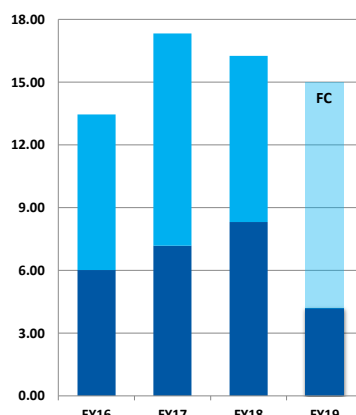
NPAT down due to one-off items – Acquisition cost, D&A increase due to new assets coming online, Staff cost increases due to acceleration of regional expansion. Full year forecast NPAT target at \$11m to \$12m, and FY20 target of \$15m to \$16.5m.



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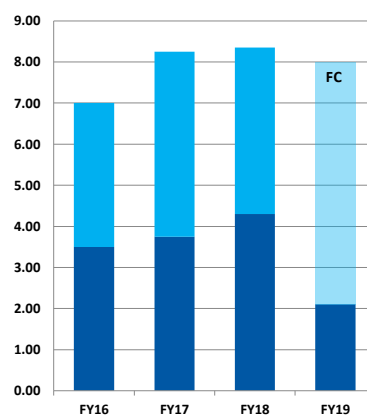
## EPS 4.18¢

EPS for H1 down inline with NPAT. Forecast for 15cps to 16cps for full year, and FY20 target of 20cps to 24cps.



## DIVIDEND 2.10¢

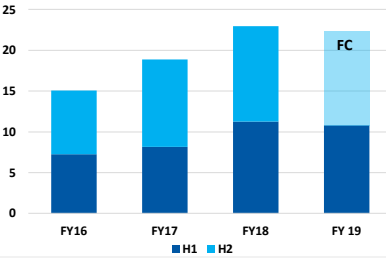
Interim dividend of 2.10cps, with a forecast full year dividend of 8cps, fully franked; based on 50% of expected EPS for the full year.



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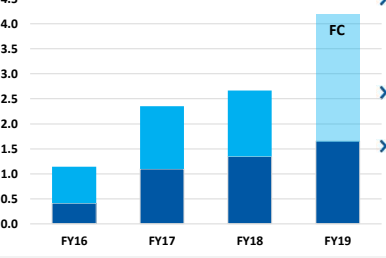
# Domestic Retail Overview

## Gross Margin Trend (\$M)



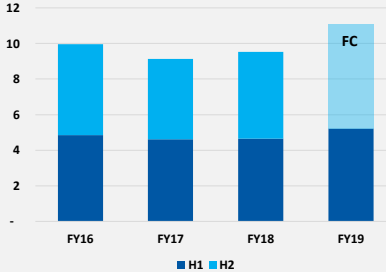
- Gross Margin 60% of Revenue (FY18 H1 64%)
- Domestic Retail margin declined 4% on PCP due to Consumer broadband
- The CCI business is performing well with margins steady pending new product launch
- PennyTel mobile grew 600% to 6,636 SIO and is approaching profitability.

## Enterprise & Government Gross Margin Trend (\$M)



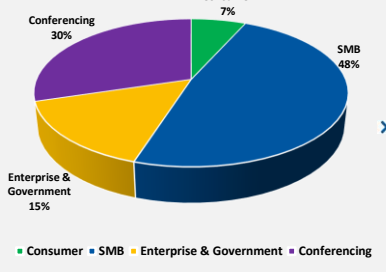
- E&G margin grew 22% YoY due to contribution from new Microsoft and Broadsoft product offerings
- Pipeline looking very strong and expecting a strong H2
- Additional Government wins expected to contribute to strong exit run rate into FY20

## Small Business Gross Margin Trend (\$M)



- SMB margin grew 10% on PCP with Virtual PBX reaching 4,000 businesses.
- Two and Four line unlimited call bundles are proving the most popular.
- Good sales traction through channel partners.

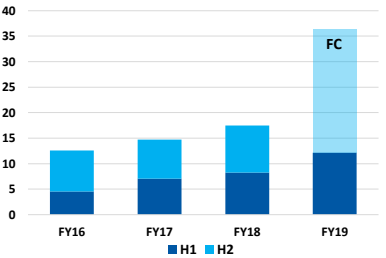
## FY19 H1 Segment Gross Margin Split



- Segment margin indicates Consumer is no longer a material contributor. MNF looking at strategic options going forward for this sub-segment.
- All other sub-segments performing strongly and expected to continue providing growth well into the future.

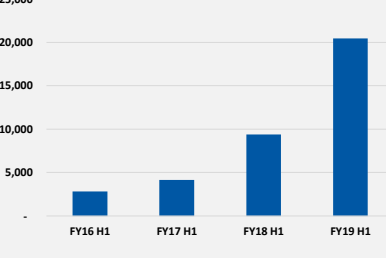
# Domestic Wholesale Overview

## Gross Margin Trend (\$M)



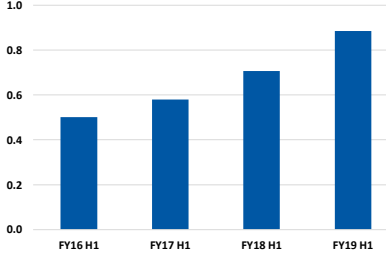
- Segment margin performed strongly with 41% growth on PCP including one month of TIAB.
- Segment margin up 24% on PCP organically
- Total number of unique wholesale customers organically grew 16% to 329 in the period

## iBoss Wholesale Services



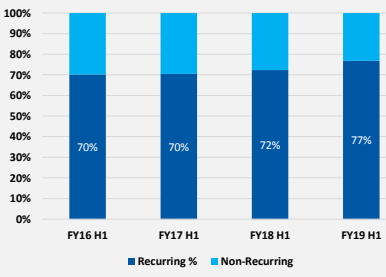
- iBoss aggregation services grew 35% in 6 months to over 20K SIO - this is across voice, data and mobile
- iBoss momentum is building thanks to triple play, especially with the mobile resale product

## DID's Ported In (M)



- Phone numbers ported into the Symbio Network increased by 25% during the year to 885K
- Total number of phone numbers hosted on the network grew to 3.5m
- Number porting is a key indicator of future margin growth

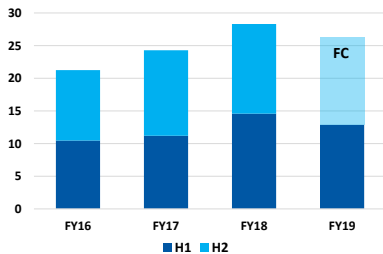
## Recurring Vs Non-Recurring Margin



- Wholesale recurring margins increased slightly as a proportion of overall margin
- Recurring services now contribute 77% of the margin mix for this segment, providing stability and continued growth potential

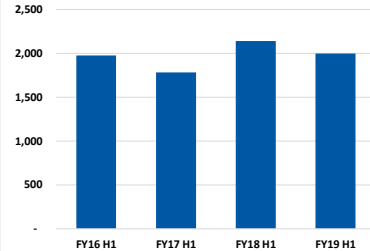
# Global Wholesale Overview

## Gross Margin Trend (\$M)



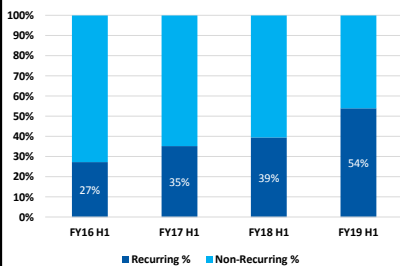
- Segment margin overall declined slightly due to predicted contract unwinds in usage revenue stream
- Recurring revenues up strongly with 21% growth on PCP
- The usage based revenue stream continues to provide some volatility due to global market changes

## Minutes Trend (M)



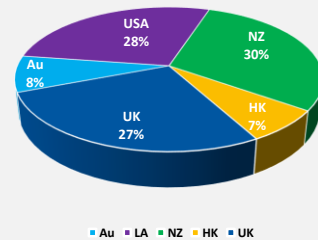
- Global traffic decreased slightly in the period as predicted to 2B minutes
- Long term trend is steady indicating overall increase in market share globally
- New traffic streams being investigated in North and South America and the Middle-East

## Recurring Vs Non-Recurring Margin



- Recurring margin proportion grew to 54% of overall segment margin
- Recurring margins grew 21% on PCP organically
- Significant tail winds exist due to global trends in the UCaaS and CPaaS markets

## December Minutes by PoP



# Cash Flow

Free Cash Flow	FY18 H1 \$M	FY19 H1 \$M
Tax paid	(3.1)	(4.3)
Settlement of financial assets/liabilities	(0.3)	-
Net Interest paid	0.3	(0.5)
Net receipt/payments (excluding working capital movements)	9.6	7.5
<b>Normalised operating cash flow</b>	<b>6.5</b>	<b>2.7</b>
Effect of working capital movements (excluding acquisitions)	(28.2)	(8.3)
<b>Statutory operating cash flow</b>	<b>(21.7)</b>	<b>(5.6)</b>
Expenditure on capital and intangible assets	(4.5)	(9.0)
<b>Free cash flow</b>	<b>(26.2)</b>	<b>(14.6)</b>

- Operating cash flow in FY19H1 is the last period that will be impacted by the unwind of the large supplier novation brought on in 2016. The final payment of c.\$7.0m was made in July 2018. This payment makes up most of the H1 working capital movement.

Cash Utilisation	FY18 H1 \$M	FY19 H1 \$M
<b>Free cash flow</b>	<b>(26.2)</b>	<b>(14.6)</b>
Dividend payments	(3.3)	(3.0)
Increase in equity	0.6	0.8
Acquisitions	-	(35.6)
Net debt movement	(1.3)	43.7
Other	(0.6)	0.3
<b>Net movement in cash</b>	<b>(30.8)</b>	<b>(8.4)</b>
<b>Opening cash balance</b>	<b>52.4</b>	<b>18.9</b>
<b>Closing cash balance</b>	<b>21.6</b>	<b>10.5</b>

- Other includes mostly impact of FX movements
- Looking forward, operating cash flows are expected to normalise with working capital movements stabilising after the complete unwind of the supplier novation.

# Investor Metrics



Metric	Value
Number of Shares	73.38m
Share Price	\$4.38
Market Capitalisation	\$321m
FY19 H1 Interim Dividend (fully franked)	2.10 cents

- Share price is as at 25 February 2019
- A Dividend Reinvestment Plan (DRP) is in place for this dividend

**Dividend Timetable:**

Record Date:	7 March 2019
Closing date for DRP election forms:	8 March 2019 (5pm AEDT)
DRP Announcement:	19 March 2019
Interim Dividend Payment Date:	4 April 2019

# TIAB Acquired Business Summary

**Acquisition Recap:**

- Acquisition completed 12 December 2018 for total consideration of \$34.5m
- Includes Telco-In-A-Box, Neural, Symmetry and iVox brands
- Wholesale provides a wide range of voice, data and mobile aggregation services to over 500 service providers in Australia
- Enablement provides a full operational outsource ecosystem for voice, data and mobile for several major brands in Australia
- Includes all staff, software and network assets required to run and expand the business
- Strong technical and customer synergies with MNF

**Post-acquisition update:**

- Business performed to expectation in Dec & Jan
- All key customers onboarded with MNF senior management
- Original earn-out conditions all met, validating MNF valuation
- Network and Staff integration planning well underway. Expect to see run-rate benefits by end of June 2019



## Business Overview

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**We're redefining the  
communications  
experience through  
software led  
solutions...**

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UC and CPaaS are **disrupting** the global telecom market



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\*Vendors are shown for reference purposes only

- ✗ Existing telecom networks are **unable** to support UC and CPaaS vendors
- ✗ Software vendors are **unwilling** to build telecom infrastructure
- ✓ Software vendors **depend** on MNF to underpin their capabilities

## Key Market Drivers



- ISDN/PSTN Cease-sale in Australia, driving SMB/Enterprise to consider their communication requirements and to migrate into the cloud.



- NBN providing a generational migration opportunity.



- Huge global focus on UCaaS evolution and CPaaS revolution.



- Withdrawal of other industry participants from Voice & Wholesale segments.



- Strong reputation for MNF quality, product capability and agility.



- Global opportunity – not just Australia. Receiving strong interest from existing customers for NZ, Singapore and other APAC markets - urgently.

**The time is now to capitalise on a “once-in-a-generation” shift!  
MNF is strongly placed – inaction is not an option.**

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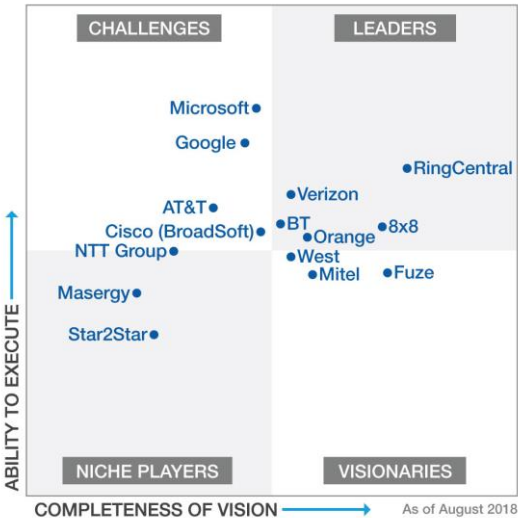


# The world is changing...

“By 2021, 90% of IT leaders will not purchase new premises-based UC infrastructure — up from 50% today”

— Gartner, 10 October 2018

- Most companies in the Gartner UCaaS Magic quadrant are MNF customers today, or are working with MNF to plan deployments in our region within the next 18 months.
- MNF is developing additional capabilities and capacity to match this once in a generation opportunity.
- The potential growth for MNF is only limited by the number of countries we can deploy in the next 5 years.

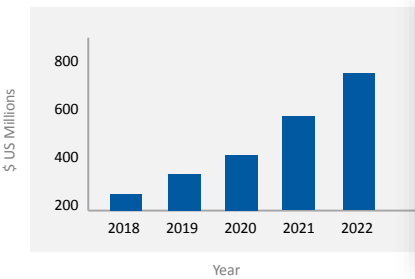


17 Sources:  
 Magic Quadrant for Unified Communications as a Service, Worldwide,  
 Magic Quadrant for Contact Center as a Service, North America

The State of the Unified Communications Market in 2018  
 Graph information source: Gartner, Inc

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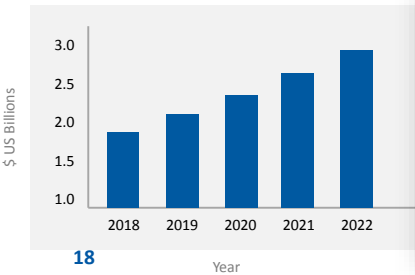
## How Big is the Market Opportunity?



↑ **40%**  
 CAGR  
 Over the next 4 years

### cPaaS

Revenue Asia Pacific  
 excluding China &  
 India  
 Source: Gartner, Inc



↑ **12%**  
 CAGR  
 Over the next 4 years

### UCaaS

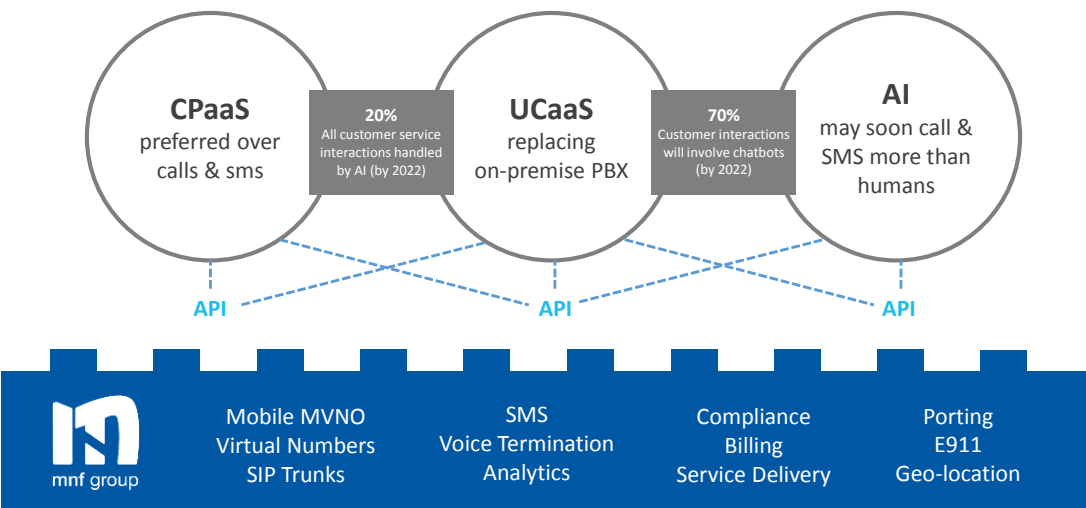
Revenue Asia Pacific  
 excluding China &  
 India  
 Source: Gartner, Inc

- UCaaS & CPaaS growth set to accelerate in the region due to increasing awareness and knowledge – structural tailwinds
- MNF is well placed in Australia and NZ to leverage this growth, and soon Singapore
- UCaaS & CPaaS is a key driver for our regional expansion strategy to cover more countries in APAC in coming years
- MNF estimates it can provide up to 30% of the value stack on CPaaS with Wholesale services
- MNF estimates it can provide up to 20% of the value stack on UCaaS with Wholesale services, and up to 80% with Retail services

MNF is investing capital and human resources in realising the opportunities presented by its customers and the market as a whole.

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### 3 Key Trends – Underpinned by MNF



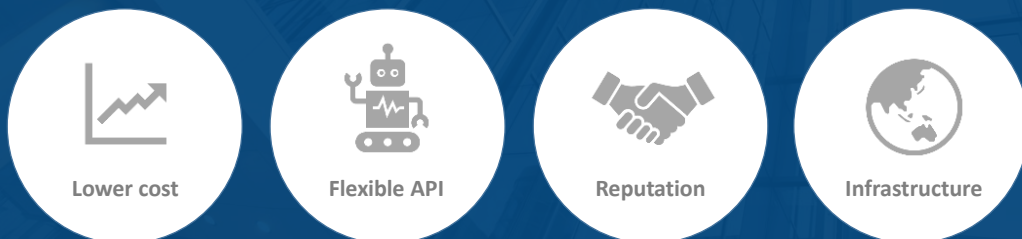
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Sources: OVUM 2018, Eastern Management Group 2016, Roy Morgan 2016, ACMA 2017

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In Asia-Pacific

The future is being built on capabilities that **only MNF** can deliver



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# Our 4-dimensional growth strategy



**Geography**  
Expand infrastructure and presence throughout the Asia-Pacific region



**Software**  
Expand our communications platform with new capabilities and products



**Market share**  
Acquire new customers with targeted brands and tailored products



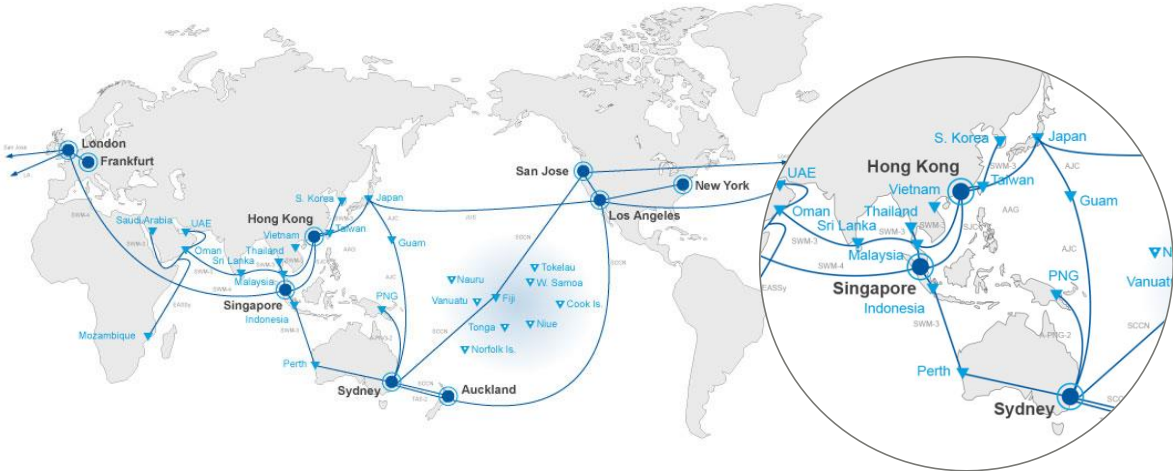
**Wholesale partnerships**  
Build long term customer relationships with steady margin growth

+ 1



**Acquisitions**  
Careful strategic addition of businesses that compliment or expand our capabilities

# Our global reach



# Australian Snapshot

Australia is MNF's home market where it is becoming a dominant player in the Wholesale Voice Telecommunications segment.



Population  
**24.8M**



Telco operators  
**5** Telstra, Optus, Vocus, TPG, Symbio (MNF)



Increase in data allowance  
**▲ 46%**



Mobile only users  
**6.7M**



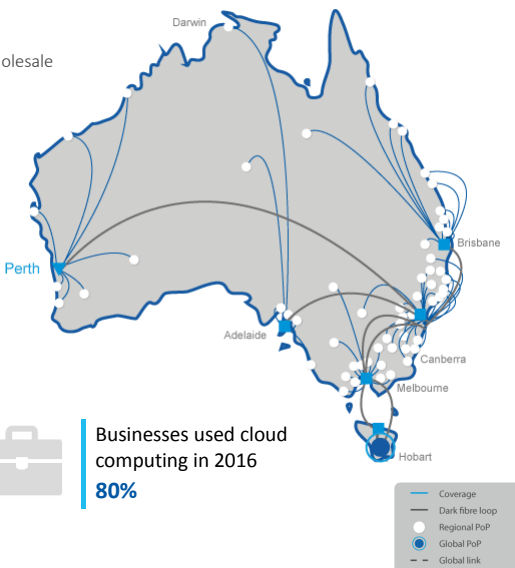
NBN activations  
**56% in regional Australia**



NBN activations  
**1.1M > 2.4M**



Businesses used cloud computing in 2016  
**80%**



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Sources: [accc.gov.au](http://accc.gov.au) | [accc.gov.au](http://accc.gov.au) | © MNF Group Limited 2018

# NZ Snapshot

Symbio NZ is disrupting the local market. Our first wholesale customers have been onboarded, traffic is flowing.



Population  
**4.9M**



Telco operators  
**5** Spark, Vodafone, Vocus, Trustpower, 2 degrees



Mobile connections  
**6.4M**



Mobile minutes  
**8.77B**

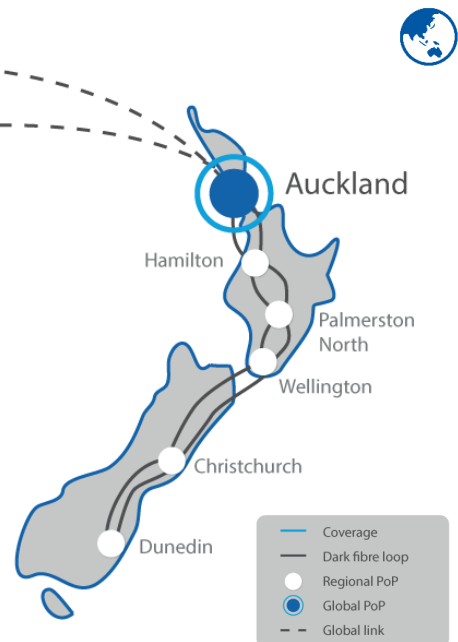


Fixed broadband  
**1.58M**

*Fastest uptake of fibre broadband in the developed world*



Fixed voice minutes  
**3.44B**



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Sources: [stats.govt.nz](http://stats.govt.nz) | [Annual Telecommunications Report 2017](http://AnnualTelecommunicationsReport2017) | © MNF Group Limited 2018

# Singapore Snapshot



Acquisition on **Super Internet Access** provides a regional foundation for growth, plus technical expertise that expands our Enterprise & Government capabilities.



Population  
**5.6M**



Telco operators  
**4** Singtel, StarHub, M1, TPG, Telecom (starting mid 2018)  
(MVNO penetration is growing rapidly, currently just 2 )



Business & Corporate line subscribers  
**700,000**



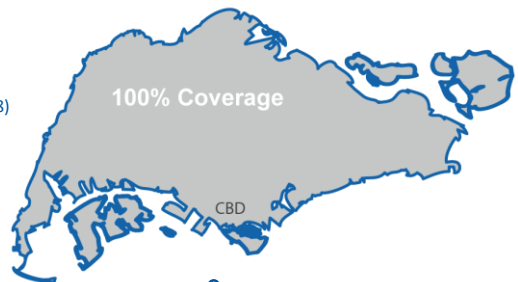
Mobile subscriptions (2G+3G+4G)  
**8,464,400**



Residential line subscribers  
**1,300,100**



Outgoing retail international telephone call minutes  
**351,563,900**



Dark fibre loops in CBD



FBO license

**NetLinkNBN** NBN coverage

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Sources: [mda.gov.sg](http://mda.gov.sg) | [singstat.gov.sg](http://singstat.gov.sg) © MNF Group Limited 2018

## Thank you



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Visit website:  
<http://mnfgroup.limited>



Investor Webinar  
When: Tuesday 26<sup>th</sup> February 2019  
Time: 3pm-4pm



Register here:  
[H1 FY19 Results Webinar Registration](#)

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