

14 September 2021 ASX RELEASE

ASX Small and Mid-Cap Conference Presentation

DroneShield Ltd (ASX:DRO) ("DroneShield" or the "Company") encloses its investor presentation at the ASX Small and Mid-Cap Conference to be given today by the DroneShield CEO Oleg Vornik at 2:30pm Sydney time, followed by Q&A.

The registration link for the conference is as follows: https://www2.asx.com.au/investors/investment-tools-and-resources/events/smid

This announcement has been approved for release to the ASX by the Board.

Further Information

Oleg Vornik CEO and Managing Director

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About DroneShield Limited

DroneShield (ASX:DRO) is an Australian publicly listed company with its head office in Sydney and teams in the US and UK, specialising in C-UAS, Electronic Warfare, RF sensing, Artificial Intelligence and Machine Learning, Sensor Fusion, rapid prototyping and MIL-SPEC manufacturing. Our capabilities are used to protect military, Government, law enforcement, critical infrastructure, commercial and VIPs throughout the world.

Through our team of Australian based engineers, we offer customers bespoke solutions and off-the-shelf products designed to suit a variety of terrestrial, maritime or airborne platforms. DroneShield is proudly exporting Australian capability to customers throughout the world and supporting Australia's defence, national security and other organisations protect people, critical infrastructure and vital assets.

ENDS



A new, technology based, asymmetric threat



The widespread adoption of drone technology has increased the risk and prevalence of disruptive use

Why is the malicious use of drones a threat?



Payload delivery

- Attacks: Dropping harmful / explosive payloads (including chemical or biological substances)
 or creating damage via collision
- **Smuggling:** Moving contraband into sensitive zones such as prisons



Intelligence gathering

- Directing attack: Reporting enemy target location on the battlefield to direct forces
- Spying and tracking: Obtaining video, images and track movements of personnel
- Surveillance: Using drone images and other payload data to enable reconnaissance

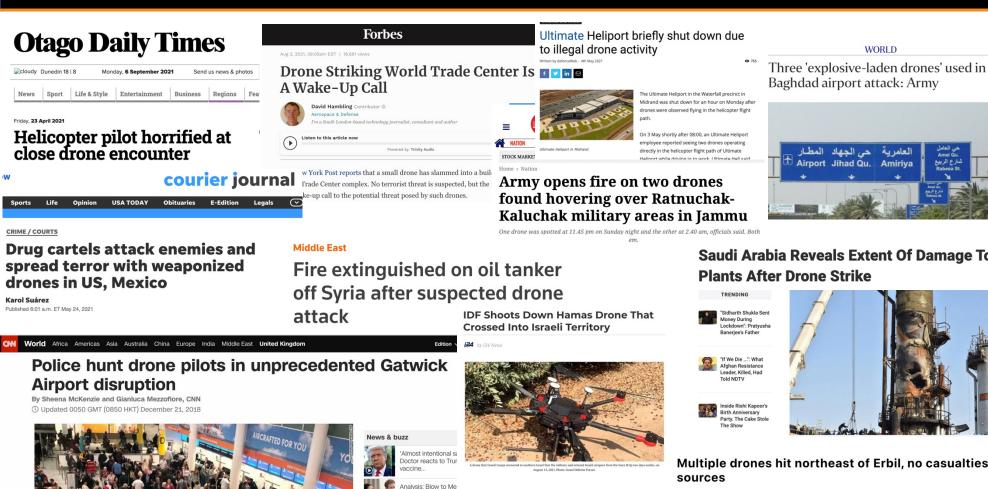


Nuisance activity

Infrastructure disruption: Using drones to jeopardise the safe operation of major facilities such as airports

High profile drone incidents continue to escalate





Saudi Arabia Reveals Extent Of Damage To Oil

WORLD.



Multiple drones hit northeast of Erbil, no casualties:

Drugs and weapons were given to the windows of the Donacona prison

Drone activity at Augusta Correctional Center in Craigsville causes lockdowns

Drone Attack Damages Hangar at US-Coalition Air Base in Iraq

\$6bn Total Addressable Market by 2026



Increasing drone use is driving demand for counterdrone technology across a number of sectors

Military



Government Facilities



Law Enforcement



Protective Details



Airports



Stadiums



Commercial Venues



Energy Production



High Profile Events



Shipping / LNG Ports



Rescue / Fire Response



Correctional Facilities



What do DroneShield's counterdrone products do?



Step 1

Step 2

Step 3

Detect

Assess

Respond







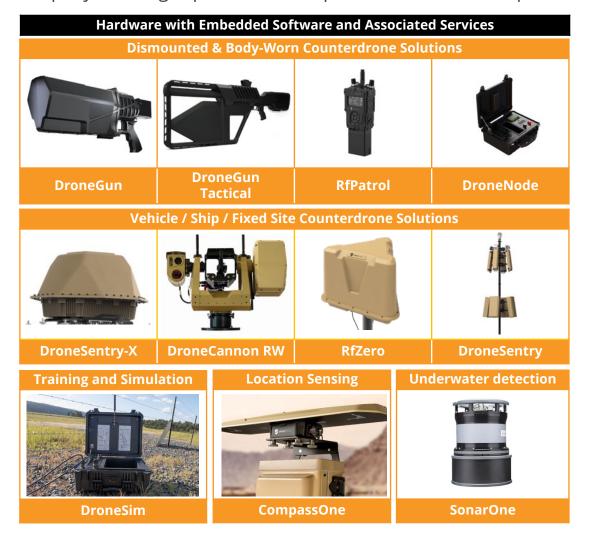


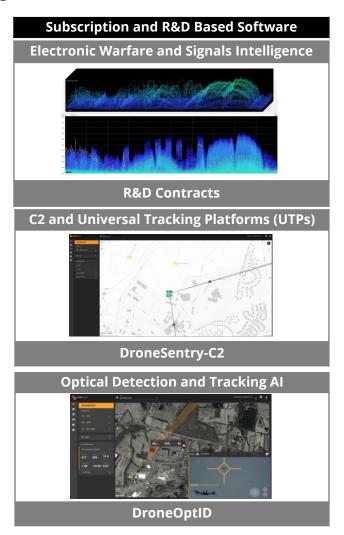


DroneShield Capability Overview



Rapidly evolving capabilities in response to customer requirements





DroneShield's competitive counterdrone advantage?



Market leading technology...





Multi-sensor detection, ID and tracking





Best-in-breed detection range





Best-in-breed defeat range

...across multiple platforms...





Body-worn





Vehicle/Ship mounted





Fixed site

...underpinned by DroneShield software...





Proprietary software integrated across product suite





Difficult to replicate





Experienced development team for ongoing upgrades and development

... and backed by high barriers to entry











Established relationships with global defence clients





World-class talent with leading product design and R&D capabilities

Strategy | Continue Leadership in Counterdrone, Grow Adjacent Capabilities and SaaS



Three-part Strategy



Continue Leadership in the Counterdrone Sector

- The counterdrone market is growing rapidly, especially in the US
- DroneShield is well positioned as the industry pioneer, with on-the-ground US team, and Australia being part of the Five Eye intelligence alliance (US, UK, Australia, NZ and Canada)





- Electronic Warfare (EW): currently delivering on the second, \$3.8m contract with the Australian Defence Force
 - EW includes obtaining intelligence of the radiofrequency signals on the battlefield and applying directed energy to jam, degrade, disrupt or neutralise an adversary capability
- Command-and-Control and Tracking Systems: providing a central display/control for numerous assets deployed in the field by military, law enforcement and Government agencies
- **Optical Detection and Tracking**: using proprietary Al algorithms to enhance optical/thermal camera capabilities to detect, identify and track objects for military, law enforcement, Government, airport and prisons



Grow SaaS (Software as a Service) element

- Existing counterdrone detection products include a meaningful ongoing subscription, which will continue to grow with the number of deployed devices in the field DroneShield provides quarterly software updates
- Adjacent capabilities are purely or mostly software based, either with subscription or longer term R&D cashflows (including counterdrone training and simulation market)

1H21 Results | Key Highlights





HY21 Revenue up 87% on HY20, at \$6.7m



HY21 cash receipts up 600% on HY20, at \$9.1m*



Rapidly narrowing HY21 losses, 61% down on HY20, at \$450k



\$14m cash on hand (as at 30 June 2021), no debt or convertibles

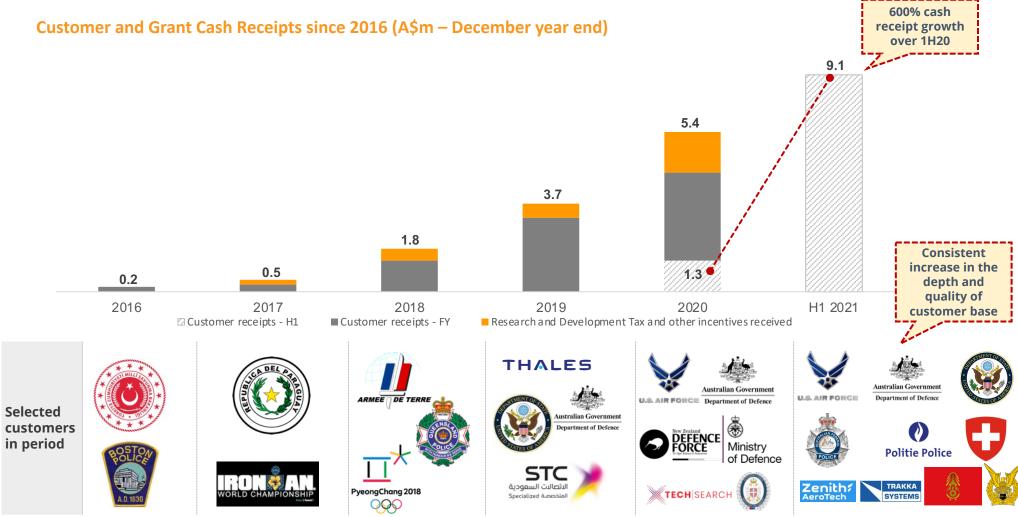


\$10m in inventory (by sale value) on hand for quick delivery and to mitigate supply disruptions

600% Customer and Grant Cash Receipt Growth on 1H20



Since 2016, DroneShield's total revenue has grown materially each year, with 2021 shaping as the pivotal year



Continued Rapid Growth in 2H21





\$190m sales pipeline to Dec 2022, with growing focus towards the more business-transparent Australian and the US customer base. Rising repeat sales accounting for majority of cash receipts



\$3.8m contract with the Australian Department of Defence in Electronic Warfare/Signals Intelligence



Favourable macro environment, with rising counterdrone expenditure globally, and ongoing increases in local defence capability by the Australian Government (\$270bn in next 10 years)



Entry into Training and Simulation market with DroneSim, into Navigation market with CompassOne, and underwater threat detection market with SonarOne



Team of 60 staff across Australia, US and the UK. Additional hiring continuing opportunistically

Contact details



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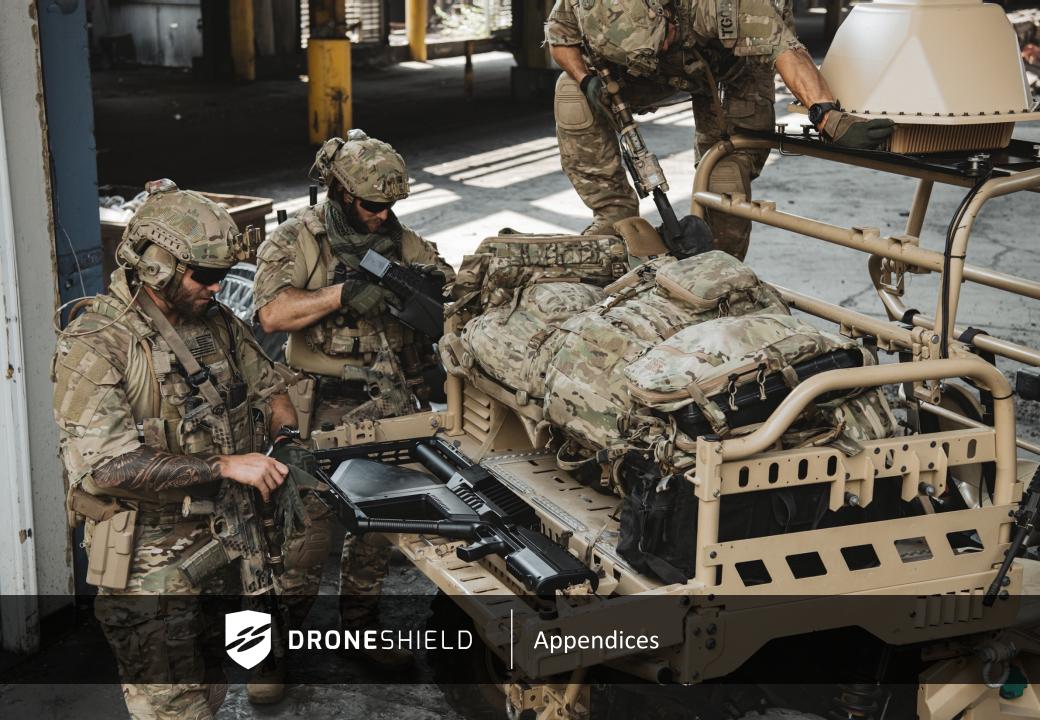
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Warrenton, Virginia

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Phone: +1 (540) 215-8383





Strong Cash Receipts Pipeline of \$190m to Dec 2022



DroneShield maintains a significant and geographically diversified near term high conviction revenue pipeline



Pipeline: \$73m

Awarded preferred bidder status for two major Government orders, awaiting execution of contract with customer



Europe

Pipeline: \$43m

- Sales to a major European army and contracted EU Police 4 year framework agreement for DroneGun Tactical units
- Airport and prison opportunities



Pipeline: \$38m

- Multiple military/Govt agency order discussions
- Initial purchases across wide range of Govt agencies and successful trials completed



Australia

Orders and R&D contracts with Department of Defence and intelligence agencies



Pipeline: \$8m

- Sales associated with the partnership with BT
- Primarily Ministry of Defence focused



Pipeline: \$10m

Pipeline: \$15m

Diverse range of geographic and product opportunities

- The pipeline includes existing defined sales opportunities at various stages of maturity
- The opportunities are unweighted, and measured as expected cash receipts to December 2022

Rapidly Growing Electronic Warfare Contracts in Hand





Electronic Warfare (EW) / Signals Intelligence (SIGINT) area has a number of technology overlaps with counter-drone, as drones utilise radiofrequency spectrum in an increasingly complex and encrypted manner



EW/SIGINT is generally the domain of Defence Primes, however Governments support specialized smaller firms to promote sovereign capability and encourage disruptive technologies



DroneShield has received its first EW contract of approximately \$600k in December 2020 with Australian Department of Defence, followed by a \$3.8 million 2 year contract received in June 2021



Additional, and larger, follow-on contracts, are targeted for the near term, as DroneShield demonstrates being successful on the projects



Demand for smart EW technologies from sovereign providers (eliminating "backdoor code" concerns by the customer) for spectrum dominance are rapidly growing, and are an essential part of modern warfare



There is minimal Australian based competition with suitable capabilities, for this high-end work

Australian Government is committed to building homegrown defence sector



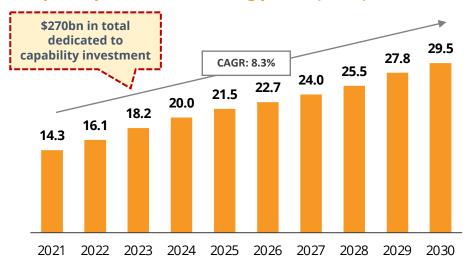
The Australian Government's defence spending commitment presents a large opportunity for the sector

Overview

- Australia has 12th largest defence budget spend globally, which is very substantial for its 25m population
- \$270bn of funding allocated towards "capability investment" over the next 10 years, covering a broad suite of military domains across both acquisitions (\$220bn) and future sustainment (\$50bn)
- Electronic Warfare, Signals Intelligence and AI (key areas for DroneShield, utilised on their own and inside counterdrone technologies) are explicitly declared as priority areas for homegrown defence sector by the Australian Government

National Civil Innovation Award Pare ited Ornic Ornic

Capability investment funding profile (A\$bn)



DroneShield CEO Oleg Vornik with the Australian Minister for Defence Industry, Hon Melissa Price

Defeat and mitigation solutions in the counter-drone market



DroneShield defeat solutions utilise radio frequency jamming as the core safe defeat component which has advantages over other technologies, particularly, in its use across civil and military applications

	Safe – "soft kill"		Kinetic – "hard kill"		
DRO offering	RF jamming	Spoofing	Counter-drone drones	Projectile fire kinetic systems	Directed energy
Impact	No intentional dar	nage to the drone	Physical force	used with potential for destr	uctive damage
Imagery					
Overview	 Radio waves are used to force a drone into emergency protocols causing it to fly back to its starting point, hover, or land 	 Protocol manipulation technology allowing the control of a drone to be "hacked" by a third party 	 "Kamikaze" or "catching" drones are used to neutralise a drone threat 	 Use of remote weapons systems with integrated weapon platforms to shoot down drones 	 Use of lasers and high-power microwave systems to "dazzle" or destroy a drone
Advantages	 ✓ Universal effectiveness against drones ✓ 360 degree defeat coverage ✓ Effective against swarms ✓ Applications in both civil and military environments 	 ✓ Allows for the re- routing and re- direction of malicious drone flight paths ✓ Applications in both civil and military environments 	✓ "Catching" the drone can provide information about its flight path / controller and effectively neutralise the drone	 ✓ Established technology that has been used on military operations ✓ Destructive outcome neutralises any drone threat 	 ✓ "Game changer" in military applications ✓ Effective against highly advanced drones ✓ Systems can be mounted on naval vessels for complex defence systems
Disadvantages	 Potential for collateral interference (if using a "dirty" jammer) 	Not effective against all dronesHigher chance of collateral damage	Generally slow to deployNot effective against swarms	Risk of collateral damageUnsuitable for use in a civil environment	 Technology still in infancy and only available for military applications

Counterdrone detection solutions offered by DroneShield



DroneShield detection solutions utilise layered technology to create highly capable counterdrone systems

	Radio frequency	Radar	Cameras ¹	Acoustic ²
Imagery				
Overview	 Foundational layer of an effective counterdrone system RF sensors provide detection capability by matching drone communication protocols to known drone RF signatures 	 Systems that act as motion trackers by emitting signals which may be reflected by objects in their path Reflected signals from the target are scattered back to the radar system 	 Electro-Optical (EO), Infrared (IR) and Thermal camera detection are able to provide video analytics and image capture identification of drone activity 	 Systems that are able to remove the background clutter from noise made by drone blades and / or motor and compare it to a database of acoustic signatures
Advantages	 ✓ No interference with other communications in operational area ✓ Low false alarm rate from a high-quality sensor ✓ Direction-finding capability ✓ Long ranges possible and cost effective 	 ✓ Able to pick up drones without RF emissions ✓ Can utilise different technical approaches ✓ A single radar can track multiple targets 	 Best used for verification / classification and tracking of a target detected by other sensors Provides evidence of drone intrusion Potential identification of payloads 	 ✓ Passive, cost effective ✓ Great as supporting/secondary sensor, using acoustic spectrum to fill detection gaps from other sensors
Disadvantages	 Doesn't pick up RF-silent drones Requires regular firmware updates 	 Prone to false alarms despite filters Longer range drone detection is usually expensive, large size and / or compliance restricted 	 Not well suited for detection due to field-of-view vs distance trade-off Relatively shorter ranges (camera hardware dependent) 	 Short detection distances, prone to false alarms Cannot identify precise location or pinpoint track Requires regular signature database updates

Source: Company filings and presentations.

^{1.} Camera technology is provided by DroneShield through partnership agreements with Bosch, Silent Sentinel and Trakka Systems.

^{2.} Acoustic technology is provided by DroneShield through a partnership agreement with Squarehead.

Benefits and applications of safe, layered, counterdrone systems over kinetic systems



Safe counterdrone systems have many advantages over kinetic counter-drone systems, which are only practical for deployment in war-like scenarios

Avoidance of collateral damage



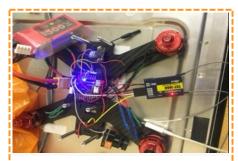
- DroneShield safe defeat solutions force drones to pre-set emergency protocols causing the drone to fly back to its starting point, hover, or land, allowing for the safe defeat of drones
- Alternatively, kinetic solutions could see a destroyed drone fall on crowds of people or inflict "friendly fire" from fired ammunition

Evidence for legal prosecution



- A drone which has been forced to land can be collected by local law enforcement to track the whereabouts of its controller
- As drones are usually accompanied by an image recording device, this can be used as legal evidence to prosecute offenders

Intelligence gathering



- Drones can often carry sensitive instruments or technology
- When forced to land, this technology can be exploited by military personnel to aid in intelligence gathering operations

Multi-platform with scale benefits

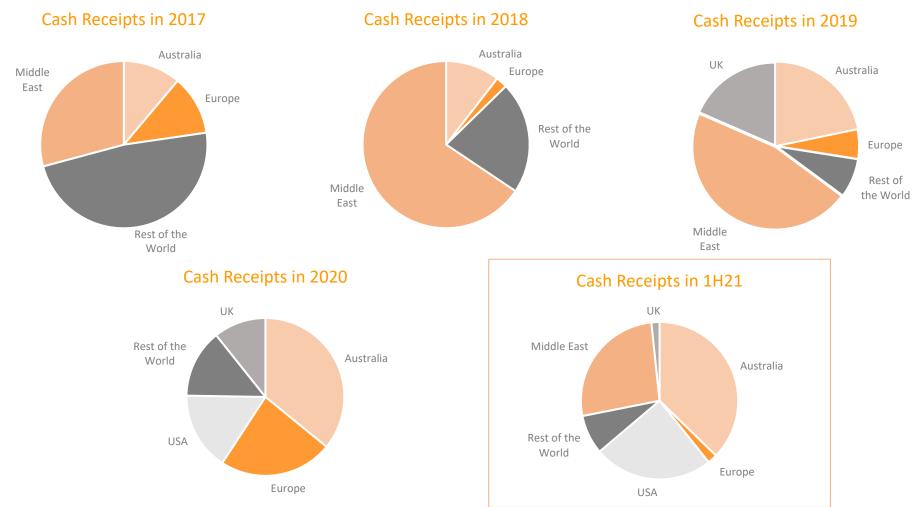


- Safe solutions can be carried on-the-man, mounted on light skinned vehicles and provide continuous passive protection unconstrained by ammunition stores
- Kinetic counter-drone solutions are often mounted on heavy, remote weapon stations and constrained by magazine depth

Increasing Predictability of Cash Receipts via Balancing Geographies



Increasing focus towards the more business-transparent Australian and the US customer base, with deep track record of successfully conducting business (and being paid) in the Middle East

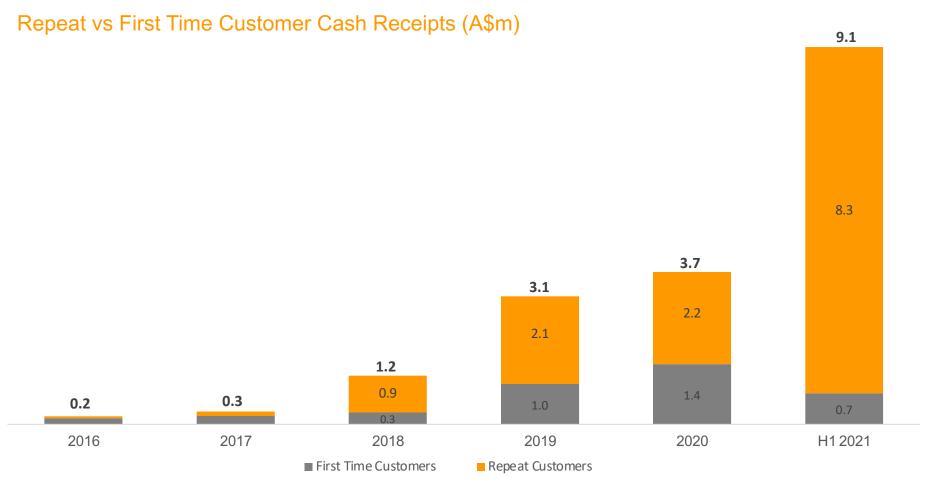


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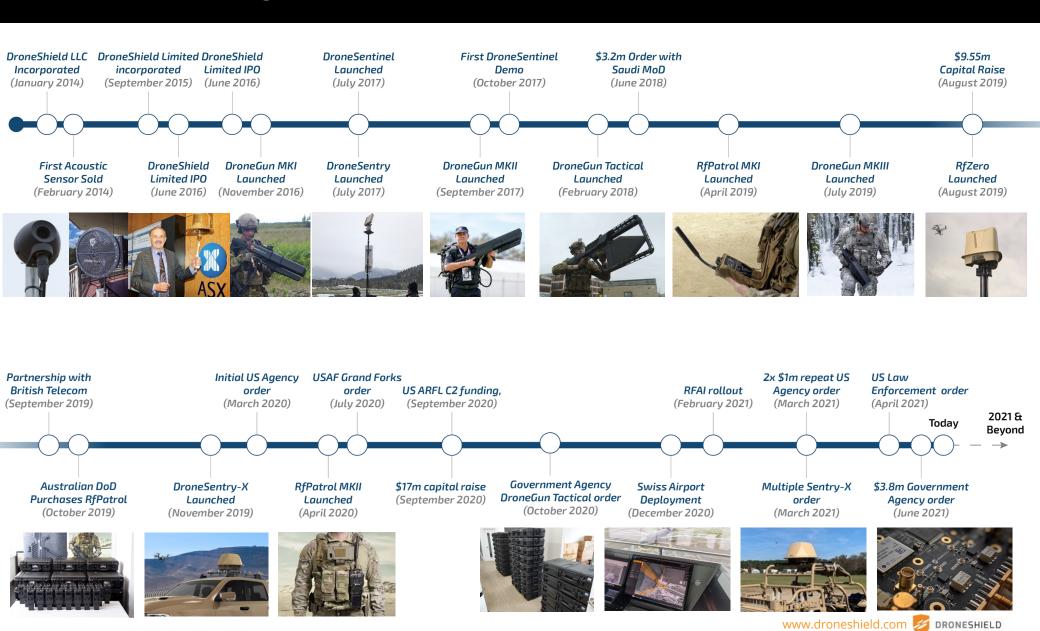
Increasing Predictability of Cash Receipts via Growing Repeat Business



Defence and Government Agencies often have a long acquisition cycle to first purchase, but are loyal and collaborative customers, once on board. DroneShield has been increasing its repeat customer business



Continuous Significant Momentum



Seasoned senior sales and engineering teams



DroneShield's experienced team carries a solid track record of delivering growth



Peter **lames** Independent Non-Executive Chairman



Oleg Vornik **CEO** and Managing



Marks Independent **Executive**

Jethro



Balanco CFO and Secretary



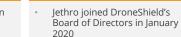
Red McClintock Director



Katherine Stapels General

- Peter joined DroneShield's Board of Directors in April 2016
- Over 30 years of experience in the Technology, Telecommunications and Media Industries
- Chairman of ASX-listed companies including Macquarie Telecom and Nearmap

- Oleg joined DroneShield in 2015, and the Board of Directors in January 2017
- Responsible for overseeing DroneShield's market strategy
- Senior executive experience includes Royal Bank of Canada, Brookfield, Deutsche Bank and ABN **AMRO**



- CEO and co-founder of the Mercury Retail Group
- Extensive commercial experience in successfully scaling a multinational business
- Carla joined DroneShield in mid-2018
- Instrumental in scaling the company's financial management systems
- Experience working in Chartered, Commercial and **Business Development roles**
- Red served 23 years as an officer in the Royal Australian Navv
- Prior to joining DroneShield, Red worked for five years with BAE Systems as a Business Development and Account Manager
- Kat started her legal career in litigation and moved to an in-house role in 2018
- Kat's previous in-house experience includes manufacture and supply of complex Australian defence technologies
- Registered practitioner of the High Court of Australia



Angus Bean Chief Technology Officer

- Angus joined DroneShield in early 2016
- Merges the fields of mechanical hardware, electronics, software, digital interface and technology
- Experience as the development lead for Australia's largest industrial design and engineering consultancy



Iohn Wood

Sales



- Co-founder of a global security business
- Owned a tech business supplying specialist operational equipment to the British Army



Hedley **Boyd-Moss**

President. **Engineering**

- 30 years of global RF and Electronic engineering
- Working knowledge of regulatory compliance standards
- Specialist knowledge in areas such as antenna manufacturing and RF communication modulation techniques



Matt McCrann

President.

- Experienced business development executive
- Over 15 years of experience in the Defense and National Security sector
- Served in the US Navy as an Intelligence Analyst and a member of NSA/CSS's Cryptologic Direct Support Element



Lyle **Halliday**

Chief Operating Officer



Carl Norman

Embedded Product Engineer

- Lyle is an experienced Systems Engineer with a background in medical device product development
- Responsible for implementation of processes to ensure customer expectations
- Engineering experience spans electrical, mechanical, manufacturing and software
- Carl is an experienced embedded product engineer who joined DroneShield early in 2019
- Over 25 years of experience in electronic product design, manufacturing and project management
- Background in RF products. analogue, embedded and high speed digital systems

Capital Structure



Enterprise Value (A\$)					
DRO Shares	20c / share ¹	\$83.6m²			
Cash	As at 30 June 2021	\$14.2m			
Debt	As at 30 June 2021	nil			
Enterprise Value		\$69.4m			

 $^{^1}$ Shareprice as at 13 September 2021. 418,226,152 ordinary shares outstanding at the date 2 Excluding unlisted options. 24,115,834 unlisted options outstanding as at 13 September 2021

Substantial Shareholders						
Beta Gamma Pty Ltd	21,500,000 shares	5.14%				
Director and Employee Shareholdings						
Oleg Vornik, CEO and Managing Director	16,770,022 shares 1,250,000 options ²	4.01%1				
Peter James, Independent Non-Executive Chairman	10,052,522 shares 662,500 options ²	2.40% ¹				
Jethro Marks, Non-Executive Director	583,333 shares 166,667 options ²	$0.14\%^{1}$				
Other Employees	10,188,954 shares 5,866,667 options ²	2.44%1				



¹ Based on the shares held and excluding options ² Options issued at various strike price and maturities. For full information please refer to ASX releases

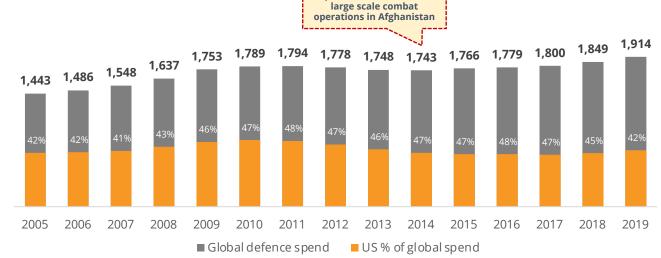
Global defence spending continues to rise



Overview

- Global military spending in 2019 represented 2.2% of GDP
- Total military spend is primarily attributed to the United States, which grew by 5.3% to total of US\$732bn in 2019
- The global increase in spending is predominately attributed to increased tensions and risk of conflict between nation states
- In 2019 China and India were, respectively, the second and thirdlargest military spenders in the world





Dip attributable to end o

Hybrid warfare is shaping modern conflict and DroneShield is positioning to be a leader in this space

High intensity conflict

- Strike weapons with enhanced lethality are a core focus of future military doctrine
- Increased defence budgets are being utilised to develop and procure these systems
- Relevant counter-measures are also a core focus

"Grey zone" activities

- The lines of conflict are being blurred with military action undertaken in a covert nature
- Facilitated by technological advancements
- Infrastructure and services are significant strategic targets

Artificial intelligence

- Processing large amounts of data quickly and accurately to support military decision making represents a key technological focus for nations
- Artificial intelligence systems will provide decision overmatch capacity in conflict scenarios



DRONESHIELD

- ✓ Counter-measures for pervasive drone technology with applications across multiple mission profiles
- ✓ Safe nature makes products highly suitable for "grey zone" activities

Source: Australian Government - Defence Strategic Update, Stockholm International Peace Research Institute.

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