



**Annual General Meeting  
27<sup>th</sup> October 2015**

Rene Sugo - CEO

# Agenda



**Financial Summary**



**Forecast**



**Building for Growth**



**Business Overview**

# Financial Summary



# Financial Highlights FY15



Reported Result	FY15	FY14	Var %
Revenue	<b>\$85.7m</b>	\$59.3m	+44%
Gross Profit	<b>\$31.8m</b>	\$24.3m	+31%
EBITDA	<b>\$12.2m</b>	\$9.0m	+35%
EBITDA Margin	<b>14.2%</b>	15.2%	
NPAT	<b>\$7.2m</b>	\$5.8m	+24%
Earnings per Share (EPS)	<b>11.49cps</b>	9.26cps	+24%
Dividend per Share (DPS) Fully Franked	<b>5.75cps</b>	4.50cps	+28%

- Full year EBITDA of \$12.2m was 9% ahead of our original FY15 guidance.
- Results include 3 months of contribution from TNZI.
- Underlying result includes acquisition costs of \$0.3m for TNZI transaction.
- EBITDA Margin decrease is due to weight of TNZI contribution at lower margins.

# Free Cash Flow

	FY15 \$m	FY14 \$m
Operating cash flow	12.8	10.1
Tax paid	(3.0)	(1.5)
Interest	(0.2)	(0.0)
Capital expenditure	(3.8)	(0.9)
<b>Free cash flow</b>	<b>5.8</b>	<b>7.7</b>

- CAPEX in FY15 was higher than historical due to re-engineering the domestic interconnect network which will realise substantial operating synergies and increase capacity to 9 Billion minutes per annum.
- Future CAPEX for Domestic business is expected to return to historical levels going forward.
- Global CAPEX for TNZI expansion expected at circa \$5m in FY16.

# Free Cash Flow Utilisation

	FY15 \$m	FY14 \$m
<b>Free cash flow utilisation</b>	<b>5.8</b>	7.7
Dividend payments	<b>(3.1)</b>	(2.5)
Acquisitions:		
Previous Acquisitions	<b>(1.9)</b>	(2.7)
TNZI purchase price	<b>(22.0)</b>	-
TNZI working capital adjustment	<b>(4.7)</b>	-
Net Debt movement	<b>25.2</b>	(0.2)
Other	<b>(0.5)</b>	0.3
<b>(Decrease)/increase in cash on hand</b>	<b>(1.2)</b>	2.6

# Bank Debt

	FY15 \$m	FY14 \$m
Cash	6.3	7.4
Loan	(25.3)	-
(Net Debt)	(19.0)	7.4
(Net Debt) Post 8th July 2015 Capital Raising	(6.9)	

## Bank Debt Key Measures:

Bank Debt / EBITDA	2.1 x	-
Net Debt / EBITDA	1.6 x	-
Bank Debt / Equity (FY15)	1.3 x	-
<i>Bank Debt / Equity (post capital raising)</i>	<b>0.7 x</b>	-

- 🌀 Minimum debt repayments required in FY16: \$2.5m
- 🌀 Debt outstanding as of 26<sup>th</sup> October 2015 is \$17.5m

# Investor Metrics



Metric	Value
Number of Shares	66,857,767
Share Price	\$3.53
Market Capitalisation	\$236m
FY15 Dividend (full year)	5.75cps (franked)

1. Investor Metrics data is at COB on 21 October 2015.
2. There was a Dividend Reinvestment Plan (DRP) in place for this dividend.
3. The DRP price was set at \$3.17 per share, being a 4.8% discount to the 5 day VWAP at 11<sup>th</sup> September 2015.
4. DRP participation of 8.14m shares was 12.2% of shareholder base.



# Forecast

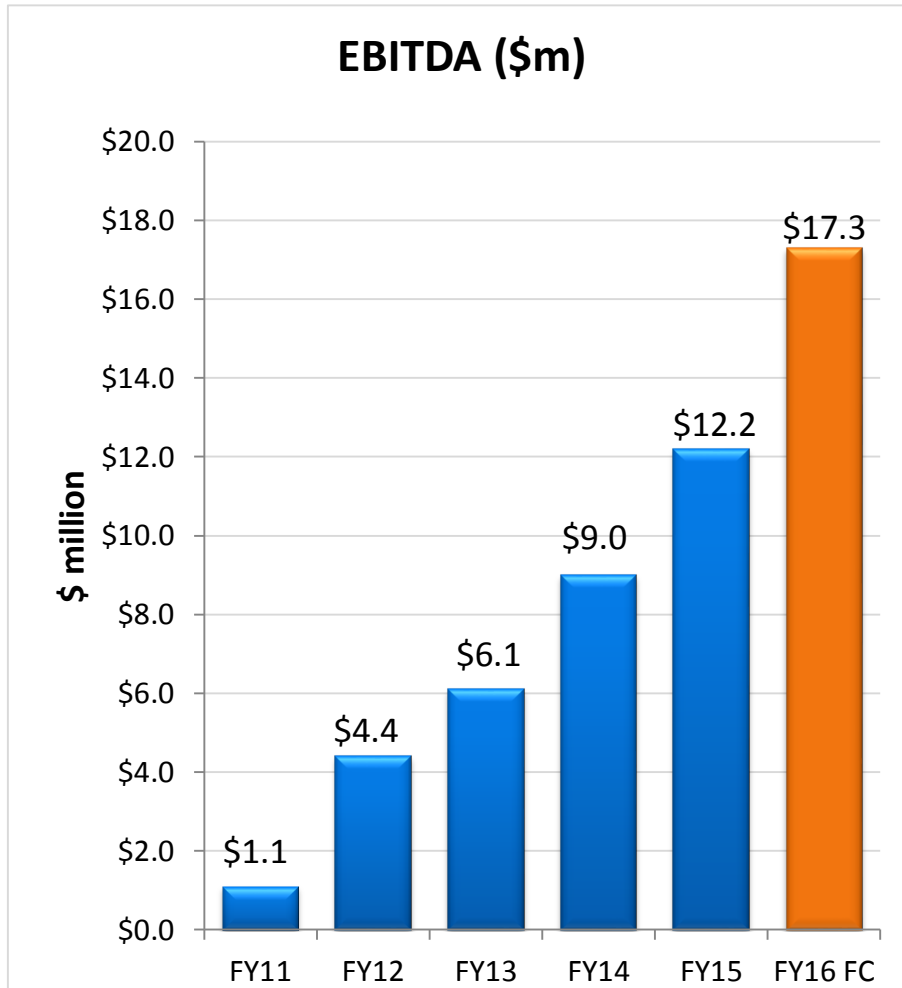


# FY16 Forecast

	FY15 Actual	FY16 Forecast	Var %
EBITDA	\$12.2m	\$17.3m	+42%
Acquisition Costs	0.3m	-	
Interest	0.2m	1.0m	
Tax	2.5m	3.3m	
Depreciation	1.5m	3.2m	
Amortisation	0.5m	1.4m	
NPAT	\$7.2m	\$8.4m	+17%
Earnings per Share (EPS)*	11.5cps	12.6cps	+10%

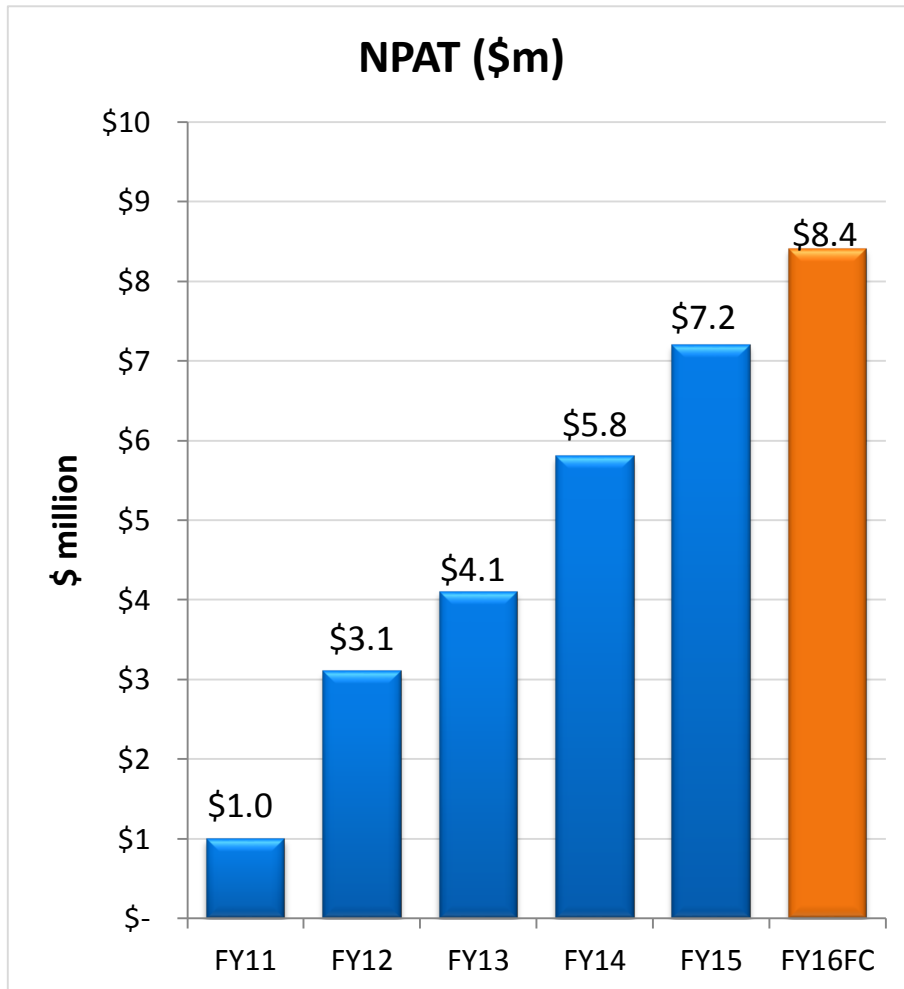
- ⦿ \*EPS forecast is based on forecast weighted average number of shares on issue of 66.8m.
- ⦿ Forecast is based on current operating assumptions and is to be used as a guide only.
- ⦿ Increases in Interest, Depreciation and Amortisation predominantly due to TNZI acquisition.

# Key Metrics – EBITDA



- FY15 EBITDA performance was 9% ahead of original FY15 guidance.
- FY16FC EBITDA growth of 42% YoY.
- Maintaining strong EBITDA track record over 6 years of 74% CAGR.
- New global paradigm resulting in lower EBITDA to Revenue margin for consolidated group, due to impact of TNZI wholesale margins.

# Key Metrics – NPAT



- FY16FC NPAT growth of 17% YoY.
- Maintaining strong NPAT track record over 6 years of 53% CAGR.
- NPAT growth slower than EBITDA growth in FY16 due to effects of new Interest payments, Depreciation and Amortisation as a result of TNZI acquisition.

# Building for Growth



# Building for Growth

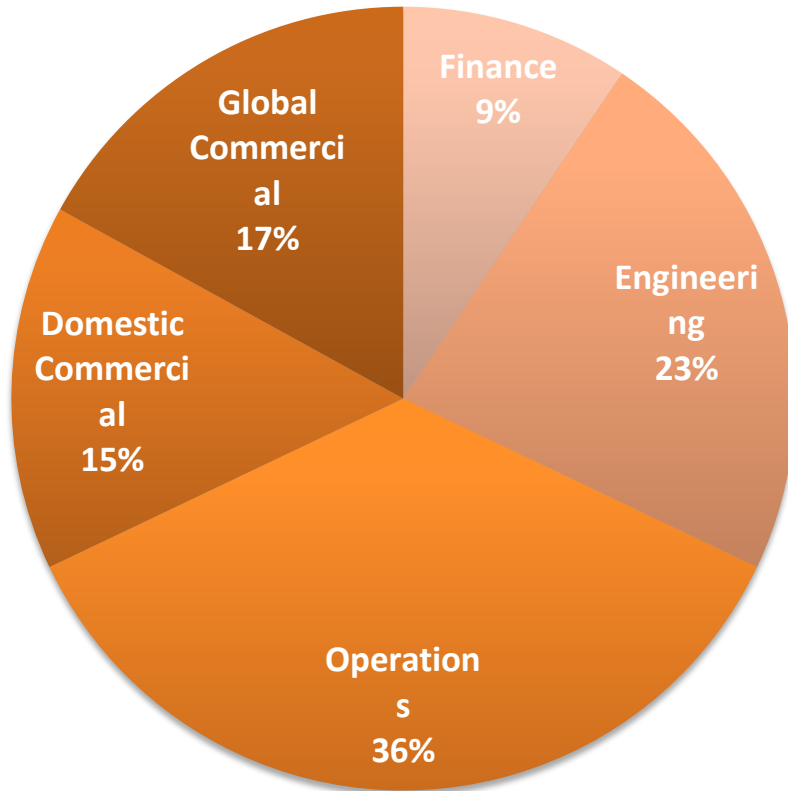


- 🌀 **MNF is on the verge of a rapid global & domestic organic growth phase**
  - 🌀 Customer demand is driving us to deliver. Faster!
  - 🌀 There are more opportunities for new business than we can service today.
  - 🌀 We have to narrow focus and prioritise!
- 🌀 **Ramping up Domestic & Global wholesale customer base**
  - 🌀 Domestic Service Provider customers up 45% YoY in FY15.
  - 🌀 Global Service Provider customers up 8% in 6 months.
  - 🌀 Customer growth expected to continue.
- 🌀 **Compounding growth**
  - 🌀 Adding more Service Provider customers while they also grow their own volumes.

**In order to meet current and future demands we are planning to increase staff capacity.**

# Investing in human capital

## Staff Member Growth



- 🔴 **Key areas of planned staff growth during FY16:**
  - 🔴 Engineering
  - 🔴 Domestic & Global Sales
  - 🔴 Operations
- 🔴 **Staff retention is also a critical challenge:**
  - 🔴 Global demand for STEM skills is growing
  - 🔴 Experienced and capable people are increasing in value

**To ensure future capacity for FY17 and beyond we need to build human resources capabilities now.**

# Business Overview





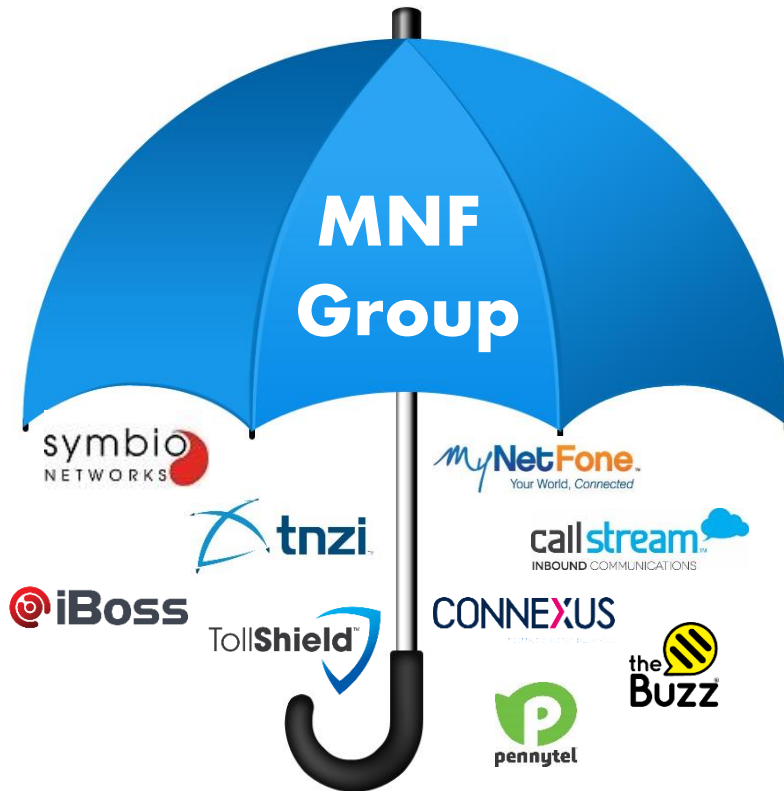
# Corporate Profile



- Founded in 2004 and listed in mid-2006
- Grew from start-up to become a global Tier 1 player in the voice communications sector
- Built own fully inter-connected national network
- Top tier global provider - billing over 6 Billion minutes per annum
- Multi-brand strategy spans all voice and data market segments: Residential, Business, Enterprise, Government, Wholesale & Infrastructure enablement
- Industry challenger and disruptor creating new value through software development, infrastructure enablement & innovation



# Name Update



- 🌀 Name change to **MNF Group Limited**
  - 🌀 Recognises heritage of My Net Fone & current colloquial name use
  - 🌀 Reflects growth and global scale
  - 🌀 Continues with current ASX code
- 🌀 Reflects size & sophistication of a global company
  - 🌀 Trading under multiple brand names on a global market
  - 🌀 Original My Net Fone name is now one of many brands in the company
- 🌀 New Website <http://mnfgroup.limited>

# Evolution of Voice Telecoms

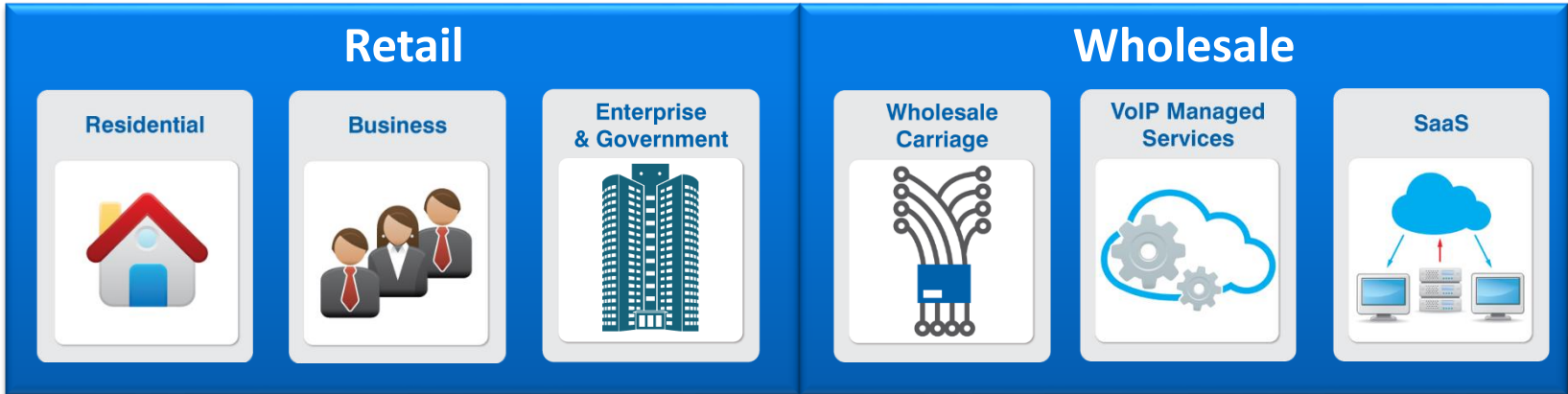
- 🌀 New & innovative use of voice telecommunications
- 🌀 Industry change & disruption
- 🌀 MNF Group an *enabler*:
  - 🌀 Software & product development
  - 🌀 Global export of innovations via TNZI
  - 🌀 Examples: TollShield, iBoss



# Extensive Product Portfolio



Services



Brands



Markets



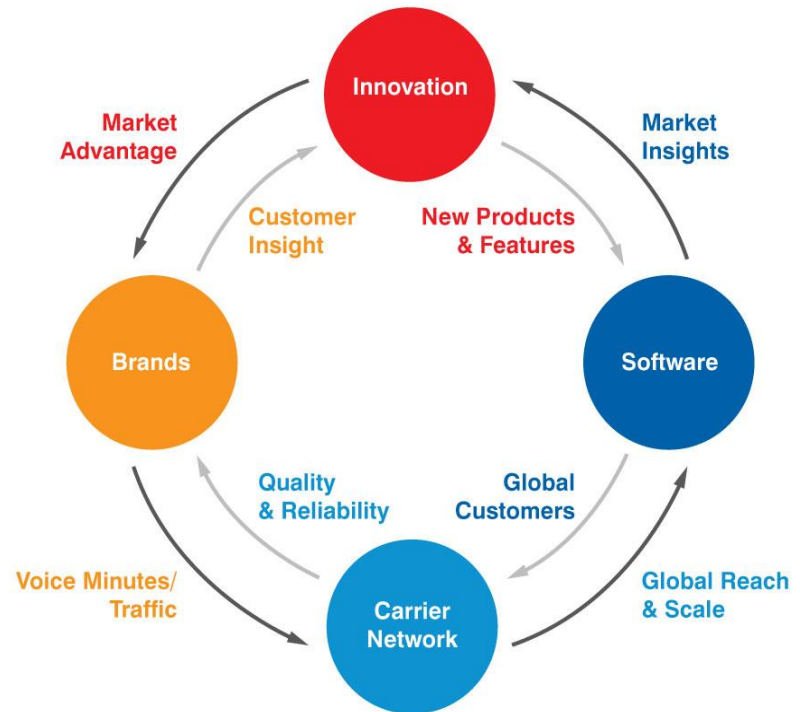
The MyNetFone Group – The global voice capability specialist.

# The MNF Differentiator

*Moving traditional telephony onto the internet*



- Unique technical eco-system with own intellectual property and R&D capabilities.
- Having in-house capabilities helps to increase Gross Margins as well as control product roadmap.
- Multi-brand strategy to leverage network assets across multiple sectors.
- Massive scalability potential with about 50% headroom on existing network assets.



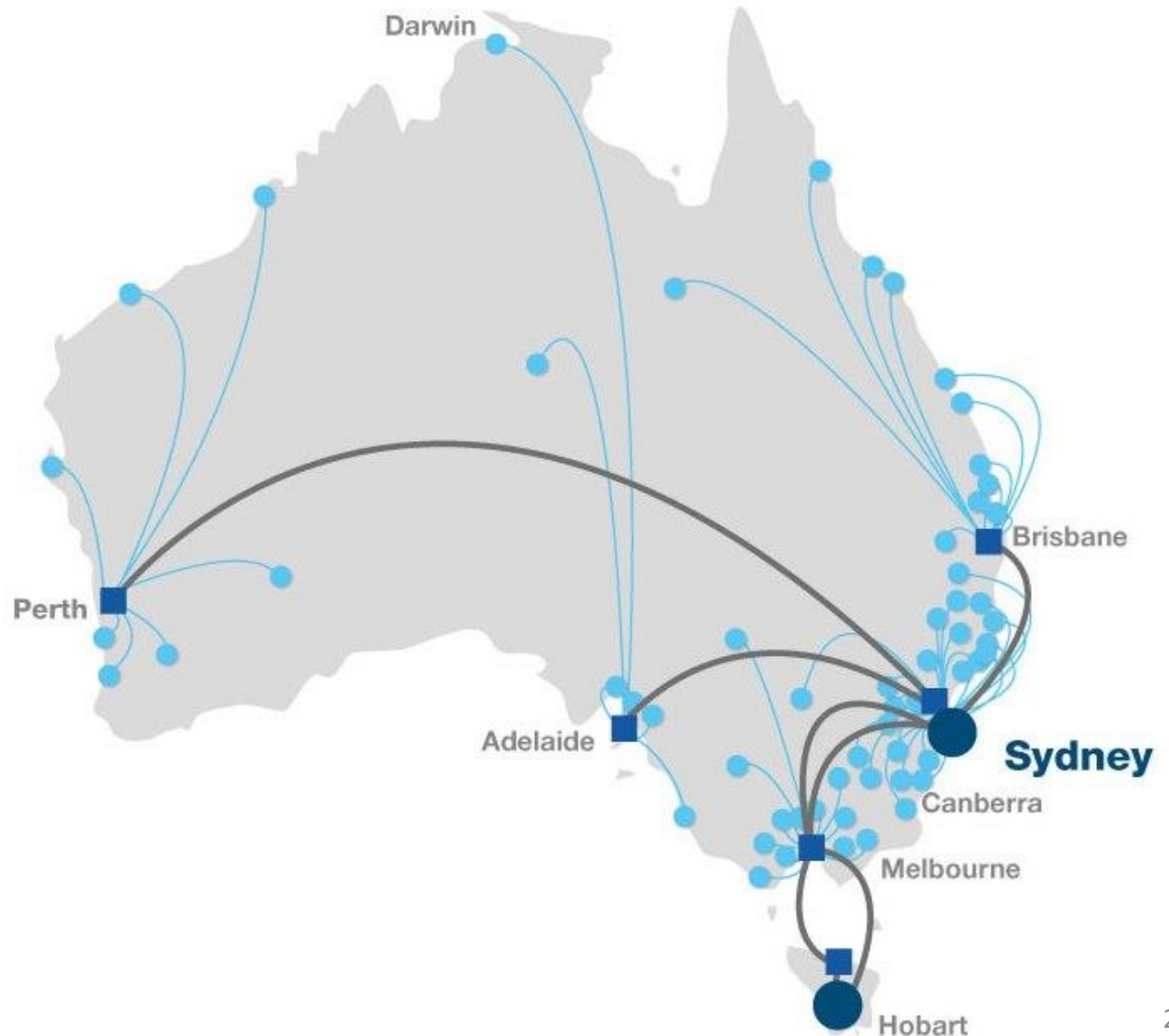
**Our unique differentiator in the Australian junior telco sector!**

# Domestic Voice Network

Largest VoIP Network  
in Australia.

One of only 5 fully  
interconnected  
national voice  
networks.

Completed CAPEX  
re-engineering in FY15.  
Capacity to handle in  
excess of 9 Billion  
minutes per annum  
traffic.



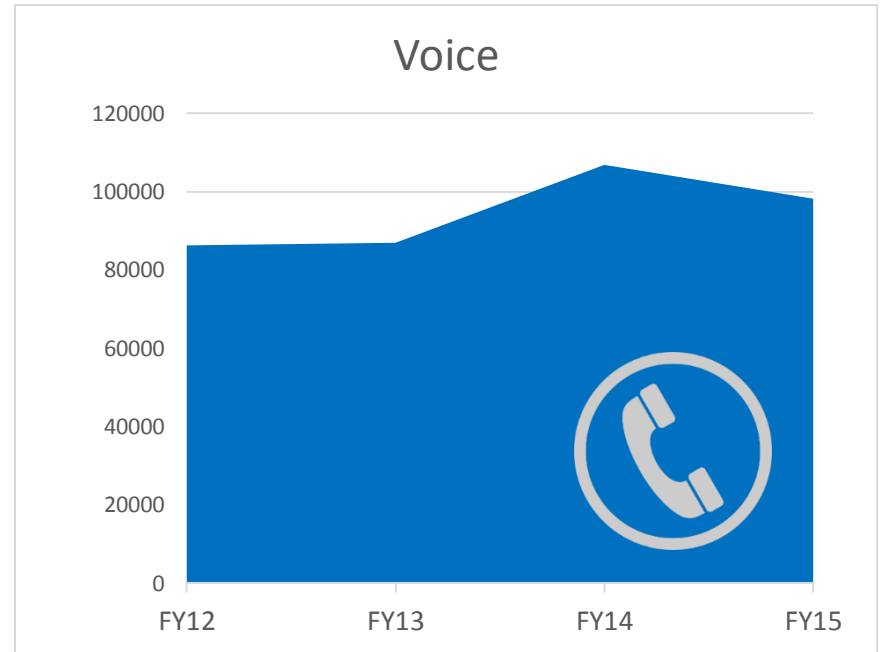
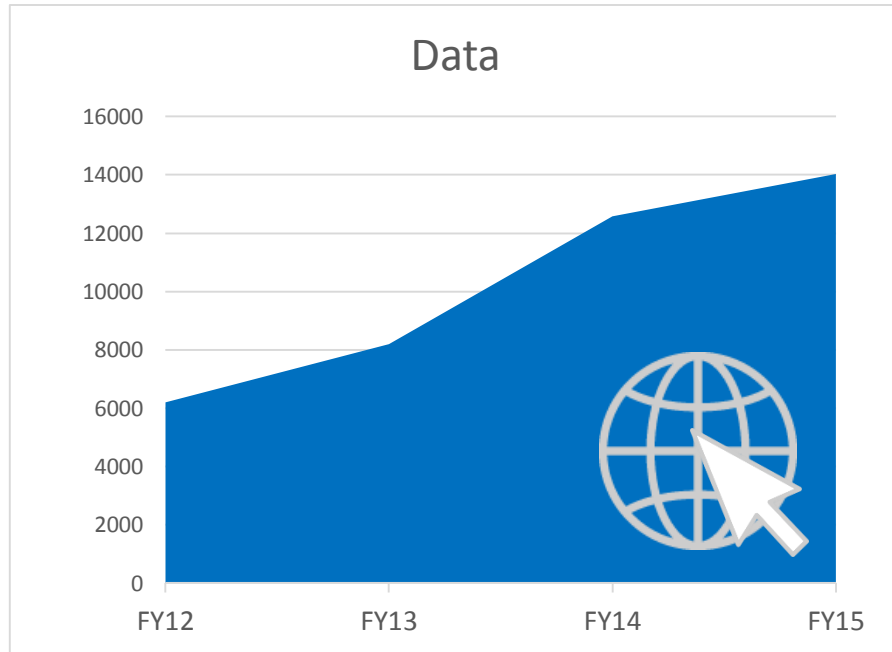


# Global Voice Network



Note: Full TNZI global network as acquired in April 2015. US assets (customers, staff and network) are subject to US regulatory approvals expected to complete in FY16/Q3.

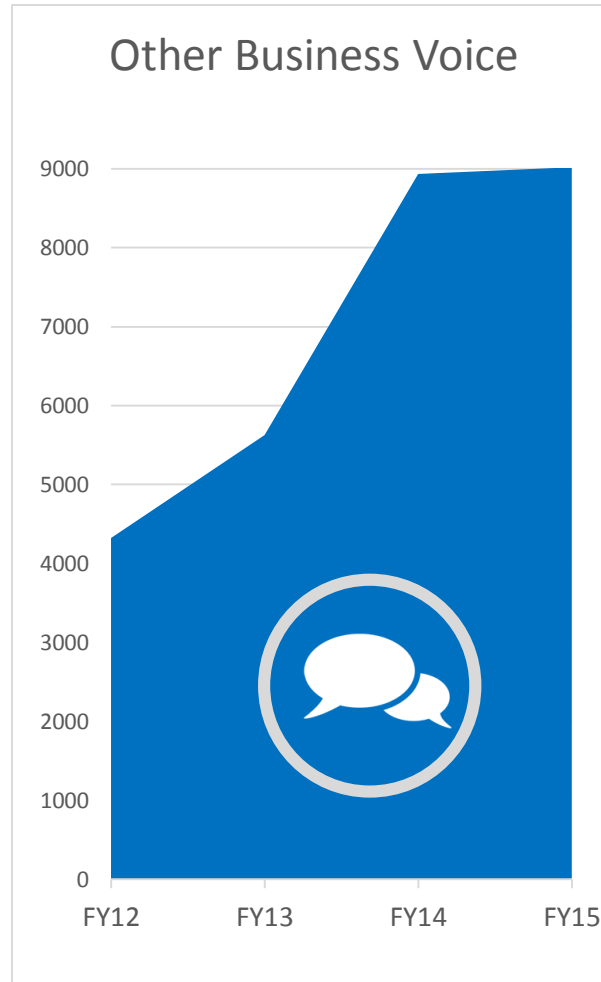
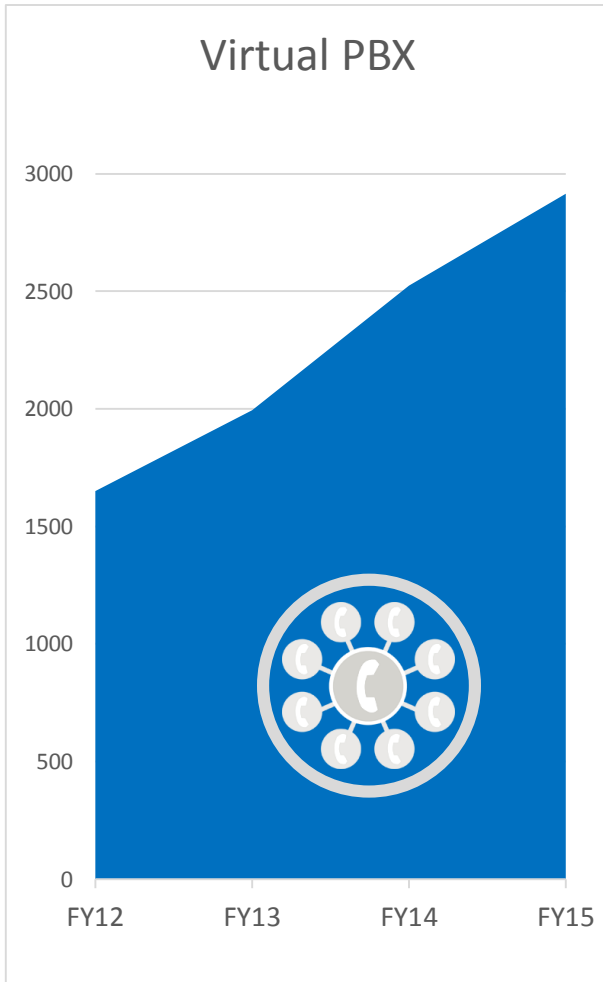
# Services in Operation: Domestic Residential



- 🌀 Data Services (DSL and NBN) continue to grow steadily with 11% YoY growth.
- 🌀 Voice Services steady overall after rationalising inactive PennyTel customers.
- 🌀 Residential brands and offers plan to relaunch in FY16/Q3 to maximise NBN opportunity.

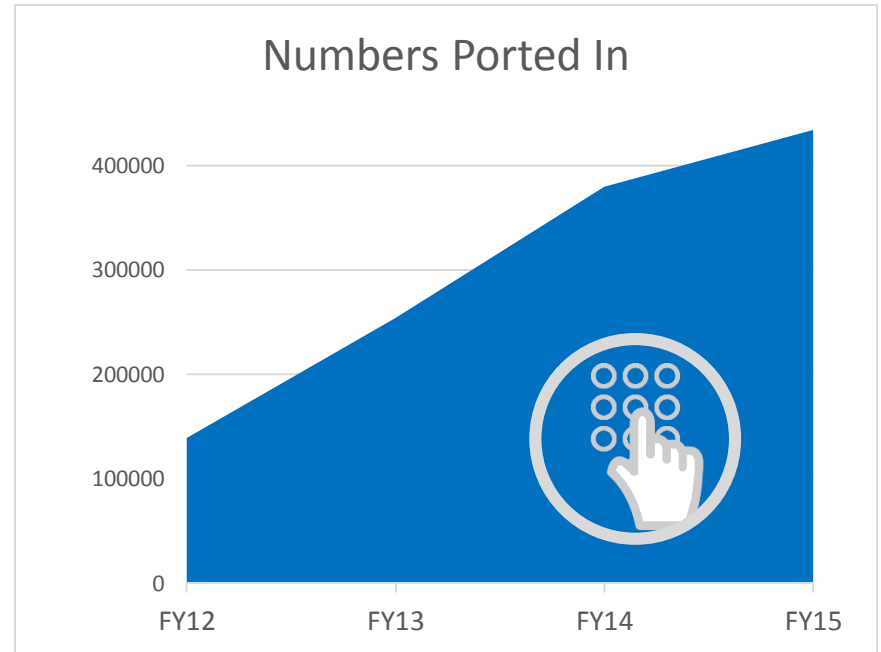
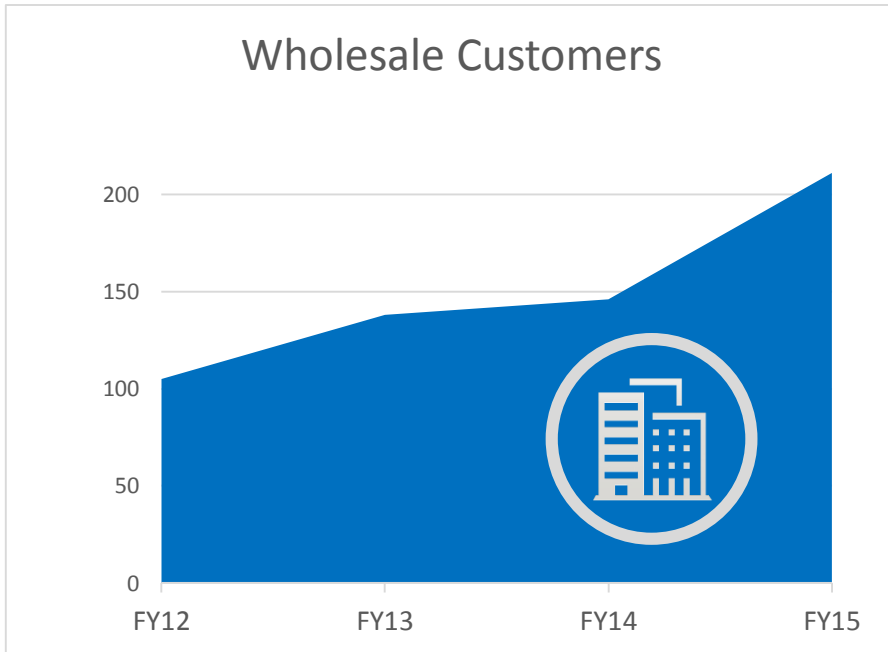


# Services in Operation: Domestic Small to Medium Business



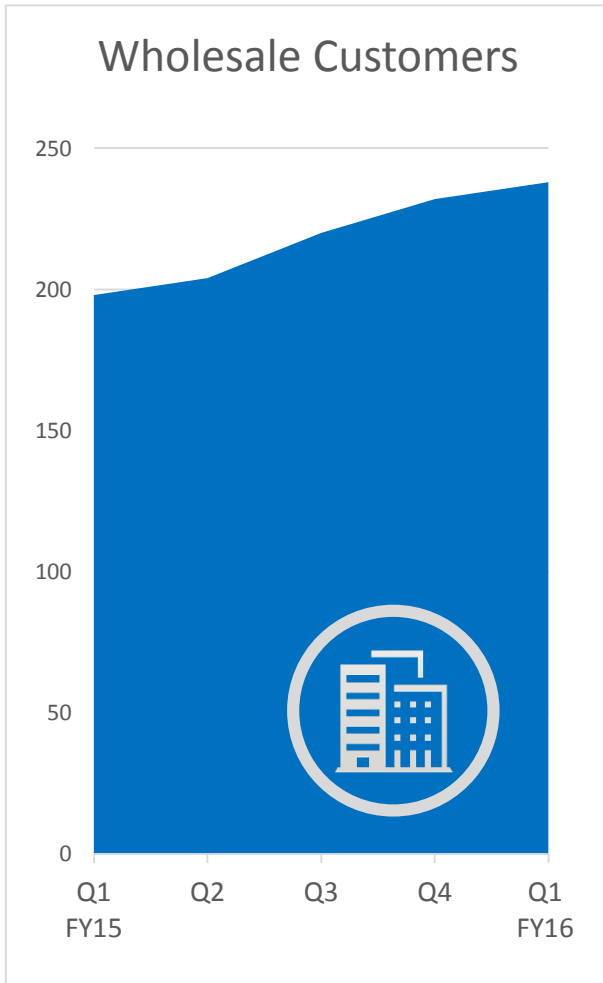
- Virtual PBX growth consistently strong with 16% YoY growth
- Almost 3,000 SMB's now using MNF VPBX!
- Overall other voice services steady for the period.
- New products launched "Voice-Link" and "VPBX Plus" in FY15/Q4 showing strong potential to increase uptake.

# Services in Operation: Domestic Wholesale



- Wholesale service provider customers grew 45% on previous year.
- Strong indicator for future wholesale services and revenue growth in FY16.
- Number portability remains strong with 14% YoY growth to 434,000 numbers.
- Overall hosted numbers sitting at 2.4 million numbers across domestic network.
- Wholesale aggregation SIO (iBoss) debut at 2,000 after launch in November 2014.

# Services in Operation: Global (TNZI) Wholesale



- Customer growth – 8% in first 6 months since acquisition –
  - Leading indicator for future minutes and revenue growth – typically 3 to 6 month lag.
  - New customers mainly in Tier 2 service provider space – a new relatively untapped market for the TNZI brand.
  - New customer connectivity being enabled by recent CAPEX investment in PoP expansion.
- Overall minutes volumes already trending upwards –
  - September reached 3.9 Billion annualised.
  - Demonstrates a 30% increase on previous corresponding period.

# TNZI Post-Acquisition Update

- ✓ Staff / HR integration complete – restructure of MNF / TNZI teams.
- ✓ Network merger complete – leverage each other's networks for mutual traffic flows.
- ✓ UK PoP expansion completed in October 2015.
- ➔ TNZI network upgrade underway:
  - New Hong Kong and Singapore PoPs due to complete in FY16/Q3
- ➔ Roll out of new value added services to TNZI customers commenced:
  - Sales activity for Hosted Services and SaaS services underway. First customer deals already signed.

# Key Growth Segments to watch

## Domestic Small Business

- Subscriber growth expected to continue at rates of 16% YoY or higher.
- Maintain and grow existing ARPU while decreasing costs of goods sold and decrease in network operating costs.

## Domestic Wholesale

- Expected to realise revenue and margin growth on the back of recent service provider growth.
- Additional service provider growth (new customers) is expected to continue.









## Global Wholesale

- Increase in infrastructure capacity yielding addition revenue and margin growth from existing customers.
- New revenue and margin growth due to new customers coming online.

## SaaS

- New revenue streams from monetising software assets with new service models.
- Ongoing development of new products.

# FY16 Roadmap

-  Continue to produce organic growth in key areas:
  -  Domestic Small to Medium Business – Virtual PBX sales
  -  Domestic Wholesale – Managed Services sales
  
-  Execute global strategy into TNZI footprint:
  -  Complete TNZI network upgrades and expansion
  -  Roll out Symbio managed services products into key global markets
  
-  Build our intellectual property value through strategic development of our software assets
  
-  Continue to search for accretive acquisitions

# Thank you

## For further information please contact:

Rene Sugo, CEO

[rene.sugo@mynetfone.com.au](mailto:rene.sugo@mynetfone.com.au)

+61 2 9994 8590

## Did we mention our awards?



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